IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

A RESOLUTION congratulating the Lee's Summit High School boys soccer team on winning the Class 4 Missouri High School State Soccer Championship.

RESOLUTION NO. 18689, December 15, 2014

INTRODUCED BY Bob Spence, County Legislator

WHEREAS, the Lee's Summit High School boys soccer team, the Tigers, won the Missouri Class 4 State Soccer Championship on November 15, 2014, in the title match against Chaminade College Preparatory School located in St. Louis, MO; and,

WHEREAS, this is the first championship title for the Tigers, winning the match 5-4 in a shootout after 110 minutes of scoreless play; and,

WHEREAS, ironically, the game was won on the penalty kick by Lee's Summit senior and goalkeeper, Roman Pena, who not only blocked Chaminade's fifth and final shot, but then kicked the game winner for the Tigers; and,

WHEREAS, the Tigers are coached by Dave Wiebenga and is made up of team members Austin Hardy, Miguel Sarratud, B.J. Gaunt, Tim Huffine, Dalton Souder, Luke Gutierrez, Tyler Walker, Blake Lines, Chad Hawkins, Aaron LaPaz, Parker Gates, Jake Pycior, Max Jennings, Ryan Hardy, Jairo LaPaz, Michael Gordon, Ryan Taylor, and Roman Pena; and,

WHEREAS, the parents and classmates of the Lee's Summit High School boys' soccer players are proud of the team's outstanding showing in the championship game and 2014

season; now therefore,

BE IT RESOLVED by the County Legislature of Jackson County, Missouri, that the Legislature congratulates the Lee's Summit boys' soccer team for its dedication and hard work throughout the season and for its notable achievement as champion in a hard-fought battle to capture the 2014 Missouri High School state championship title.

APPROVED AS TO FORM:	
Chief Deputy County Counselor	County Counselor
Certificate of Passage	
	ned resolution, Resolution No. 18689 of December 15, , 2014 by the Jackson County re as follows:
Yeas	Nays
Abstaining	Absent
Date	Mary Jo Spino, Clerk of Legislature

Effective Date: This Resolution shall be effective immediately upon its passage by a majority of the Legislature.

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

A RESOLUTION congratulating the Lee's Summit West High School Varsity Cheerleading squad on winning the 2014 Missouri State Cheerleading Championship.

RESOLUTION NO. 18690, December 15, 2014

INTRODUCED BY Bob Spence, County Legislator

WHEREAS, the Lee's Summit West High School Cheerleaders tied with the Lee's Summit North High School Cheerleaders to win the Class 5 Missouri State Cheerleading Championship, held October 5, 2014, at the University of Missouri - Columbia; and,

WHEREAS, the Cheerleading Squad at Lee's Summit West won its first state championship last year; and,

WHEREAS, the Lee's Summit West Cheerleading squad is led by Coaches Lori Setley and Sarah Pyle; and,

WHEREAS, the varsity team members are Kali Boydston, Alyssa Camacho, Rachel Carnes, Stacie Chatman, Ashton Dobson, Morgan Fanning, Lina Gutierrez, Anna Hadley, Chloe King, Brittany Maxon, Rylie Michael, Sydney Miller, Chima Okafor, Alecea Stricklin, Hannah Talley, Emily York, and Hayley York; and,

WHEREAS, high school cheerleading squads strive to boost school spirit, promote good

sportsmanship, and develop positive crowd involvement; and,

WHEREAS, the parents and classmates of the Lee's Summit West High School Cheerleaders are proud of the team's outstanding showing in the tournament; now therefore,

BE IT RESOLVED by the County Legislature of Jackson County, Missouri, that the Legislature hereby congratulates the Lee's Summit West High School Cheerleaders on winning the Missouri State Cheerleading Championship.

Effective Date: This Resolution shall be majority of the Legislature.	be effective immediately upon its passage by a
APPROVED AS TO FORM:	
Chief Deputy County Counselor	County Counselor
Certificate of Passage	
	resolution, Resolution No. 18690 of December , 2014 by the Jackson were as follows:
Yeas	Nays
Abstaining	Absent
Date	Mary Jo Spino, Clerk of Legislature

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

A RESOLUTION congratulating the Lee's Summit North High School Varsity Cheerleading squad on winning the 2014 Missouri State Cheerleading Championship.

RESOLUTION NO. 18691, December 15, 2014

INTRODUCED BY Bob Spence, County Legislator

WHEREAS, the Lee's Summit North High School Cheerleaders took first place in their regional competition and went on to tie with the Lee's Summit West High School Cheerleaders to win the Class 5 Missouri State Cheerleading Championship, held October 5, 2014, at the University of Missouri - Columbia; and,

WHEREAS, this is the fourth state title for the Lee's Summit North Cheerleaders; and,

WHEREAS, the Lee's Summit North Cheerleading squad is led by Coaches Natalie Forte, Morgan Defreece, and Whitney Sheill, all former Lee's Summit North cheerleaders; and,

WHEREAS, the varsity team members are Ryleigh Watson, Ali Howe, Amanda Luzum, Alyssa Watts, Kirsten Livak, Courtney Goldmon, Alexia Diamond, Savannah Pottinger, Katie Kubiak, Danielle Zammar, Haley Ruddell, Porsha Lewis, Jessica Whitmore, Caitlin Olson, Kayla Bock, Bailey White, Gabby Rickett, Halle Smith, and Kylea Roberts; and,

WHEREAS, high school cheerleading squads strive to boost school spirit, promote good

*11

sportsmanship, and develop positive crowd involvement; and,

WHEREAS, the parents and classmates of the Lee's Summit North High School Cheerleaders are proud of the team's outstanding showing in the tournament; now therefore,

BE IT RESOLVED by the County Legislature of Jackson County, Missouri, that the Legislature hereby congratulates the Lee's Summit North High School Cheerleaders on winning the Missouri State Cheerleading Championship.

Effective Date: This Resolution shall be emajority of the Legislature.	effective immediately upon its passage by a
APPROVED AS TO FORM:	
Chief Deputy County Counselor	County Counselor
Certificate of Passage	
	solution, Resolution No. 18691 of December , 2014 by the Jackson e as follows:
Yeas	Nays
Abstaining	Absent
Date Ma	rv Jo Spino. Clerk of Legislature

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

A RESOLUTION transferring \$18,549.00 within the 2014 General Fund and awarding a contract for the furnishing of consulting services for use by the Compliance Review Office to Strategic Workplace Solutions of Belton, MO, under the terms and conditions of Request for Qualifications (RFQ) 78-14, at a cost to the County not to exceed \$43,315.00.

RESOLUTION NO. 18692, December 15, 2014

INTRODUCED BY Kenneth T. Bacchus and Theresa Garza Ruiz, County Legislators

WHEREAS, by Ordinance 4636, dated July 28, 2014, the Legislature adopted an amendment to chapter 6 of the <u>Jackson County Code</u>, related to minority and womenowned business enterprises, with an effective date of February 1, 2015; and,

WHEREAS, the County's Compliance Review Office is in need of consulting services to assist with the implementation of this new program; and,

WHEREAS, the Director of Finance and Purchasing has solicited statements of qualifications on RFQ 78-14 for the furnishing of consulting services for use by the Compliance Review Office; and,

WHEREAS, a total of five notifications were distributed and two responses were received and evaluated from the following:

Strategic Workplace Solutions Belton, MO

Armand Resource Group Teaneck, NJ

and,

WHEREAS, an evaluation committee reviewed the proposals submitted on the basis of experience, ability to perform the services requested, and responsiveness to the RFQ, and recommends the award of a contract to Strategic Workplace Solutions of Belton, MO, at a cost to the County not to exceed \$43,315.00, for the reason that it is the most qualified firm to do this work, as set forth in the attached recapitulation and analysis; and,

WHEREAS, pursuant to 1054.6 of the <u>Jackson County Code</u>, the Director of Finance and Purchasing recommends that award be made to Strategic Workplace Solutions, as the best proposal; now therefore,

WHEREAS, a transfer is necessary to place required funds in the proper spending account; and,

WHEREAS, the County Executive recommends this transfer; now therefore,

BE IT RESOLVED by the County Legislature of Jackson County, Missouri, that the following transfer be made within the 2014 General Fund:

DEPARTMENT/DIVISION	CHARACTER DESCRIPTION	FROM	<u>TO</u>
General Fund Non-Departmental	2		
001-5101 001-5101	56010 – Auditing & Accounting 58173 – computer Equipment	\$12,900 \$ 5,649	
001-5101	56080 - Other Professional Servi	ices	\$18,549

and,

BE IT RESOLVED by the County Legislature of Jackson County, MO, that the County Executive be and hereby is authorized to execute a Consulting Agreement with Strategic Workplace Solution of Belton, MO, at an actual cost to the County not to exceed \$43,315.00, in a form to be approved by the County Counselor; and,

BE IT FURTHER RESOLVED that the Director of Finance and Purchasing be and hereby is authorized to make all payments, including final payment on the agreement.

majority of the Legislature. APPROVED AS TO FORM: County Counselor Certificate of Passage I hereby certify that the attached resolution, Resolution No. 18692 of December 15, 2014, was duly passed on , 2014 by the Jackson County Legislature. The votes thereon were as follows: Yeas _____ Nays _____ Abstaining Absent Mary Jo Spino, Clerk of Legislature Date Funds sufficient for this transfer are available from the sources indicated below. 5101 56010 ACCOUNT NUMBER: 001 ACCOUNT TITLE: General Fund Non-Departmental Auditing & Accounting \$12,900.00 NOT TO EXCEED: ACCOUNT NUMBER: 5101 58179 001 ACCOUNT TITLE: General Fund Non-Departmental Computer Equipment NOT TO EXCEED: \$5,649.00

Effective Date: This Resolution shall be effective immediately upon its passage by a

There is a balance otherwise unencumbered to the credit of the appropriation to which the expenditure is chargeable and there is a cash balance otherwise unencumbered in the treasury to the credit of the fund from which payment is to be made each sufficient to provide for the obligation herein authorized.

ACCOUNT NUMBER:

001 5101 56080

ACCOUNT TITLE:

General Fund

Non-Departmental

Other Professional Services

NOT TO EXCEED:

ACCOUNT TITLE:

\$21,658.00

ACCOUNT NUMBER:

003 5103 56080

Park Fund

Non-Departmental

Other Professional Services

NOT TO EXCEED:

\$7,219.00

ACCOUNT NUMBER:

004 5104 56080

ACCOUNT TITLE:

Special Road and Bridge Fund

Non-Departmental

Other Professional Services

NOT TO EXCEED:

\$7,219.00

ACCOUNT NUMBER:

045 4500 56080

ACCOUNT TITLE:

Assessment Fund

Non-Departmental

Other Professional Services

NOT TO EXCEED:

\$7,219.00

Date

Director of Finance and Purchasing

REQUEST FOR LEGISLATIVE ACTION

Completed by County Counselor's Office: Res/Oxd No.: 18692

Kenneth Bacchus & Theresa Garza Ruiz December 15, 2014 Sponsor(s):

Date:

SUBJECT	Action Requested	
	☐ Resolution	
	Ordinance	
	Ordinance .	
	Project/Title: Requesting a Resolution transferring \$18,549.00 within the General Fund	land and all a
	award of a contract for Consulting Services to help implement the County's MBE/WBI	and authorizing the
	Compliance Review Office from Strategic Workplace Solutions of Belton, Missouri un	E Program for the
	conditions of Request for Qualifications No. 78-14.	ider the terms and
BUDGET	conditions of Request for Quantications No. 78-14.	
INFORMATION	Amount authorized by attitute 121 of 1	
To be completed	Amount authorized by this legislation this fiscal year:	\$43,315.00
By Requesting	Amount previously authorized this fiscal year:	
	Total amount authorized after this legislative action:	\$43,315.00
Department and Finance	Amount budgeted for this item * (including transfers):	\$43,315.00
rinance	Source of funding (name of fund) and account code number:	
	Transfer From: 001-5101-56010 General Fund, Non-Departmental, Auditing and	
	Accounting	\$12,900.00
	Transfer From: 001-5101-58173 General Fund, Non-Departmental, Computer	
	Equipment	\$ 5,649.00
	Transfer To: 001-5101-56080 General Fund, Non-Departmental, Other Professional	
	Services	\$ 18,549.00
		\$ 10,5 1×100
	001-5101-56080 General Fund, Non-Departmental, Other Professional Services	\$ 21,658.00
	003-5103-56080 Park Fund, Non-Departmental, Other Professional Services	\$ 7,219.00
	004-5104-56080 Special Road & Bridge Fund, Non-Departmental, Other	Φ 7,219.00
	Professional Services	¢ 7210.00
	045-4500-56080 Assessment Fund, Non-Departmental, Other Professional Services	\$ 7,219.00
	Total	\$ 7,219.00
	* If account includes additional funds for other expenses, total budgeted in the account is: \$	\$43,315.00
	OTHER FINANCIAL INFORMATION:	
	OTHER THANKS HAI ORIVIATION.	
	No budget impact (no fiscal note required)	
	Term and Supply Contract (funds approved in the annual budget); estimated value	and was of sautures.
	Department: Estimated Use: \$	and use of contract:
	Dopartmont. Estimated Osc. 5	
	Prior Year Budget (if applicable): N/A	
	Prior Year Actual Amount Spent (if applicable): N/A	
PRIOR	Prior ordinances and (date): NA 0.#4635, 07-28-2014	
LEGISLATION	Prior resolutions and (date): N/A	
CONTACT	Thor resolutions and (date). IV/A	
NFORMATION	DIA desded by Justice 1911 0 by D. 1 C. D. 1 C	
REQUEST	RLA drafted by (name, title, & phone): Barbara Casamento, Purchasing Supervisor, 88	1-3253
•		
SUMMARY	The Jackson County Legislature passed Ordinance No. 4636 on July 28, 2014 pertaining	g to its Affirmative
	Action Programs relating to Minority and Women Owned Business Enterprises with an	effective date of
	February 1, 2015. The Compliance Review Office requires Professional Consulting Se	rvices to help implement
	the County's new MBE/WBE Program. The Purchasing Department issued Request for	r Qualifications No. 78-
	14 in response to those requirements.	
	A total of five notifications were distributed and two responses were received and evaluations	ated as follows:
	*	
2. : []	Strategic Workplace Solutions, Belton, Missouri	
	Strategic Workplace Solutions, Belton, Missouri Armand Resource Group, Teaneck, New Jersey	

	Pursuant to Section 1054.6 of the Jackson County Code, the Director of Finance award of a Contract for Consulting Services for the Compliance Review Office of Belton, Missouri as the best qualified proposal received. The Director of Finance and Purchasing also requests the transfer within the Ge	to Strategic Work	place Solutions
	001-5101-56010 General Fund, Non-Departmental, Auditing & Accounting 001-5101-58173 General Fund, Non-Departmental, Computer Equipment 001-5101-56080 General Fund, Non-Departmental, Other Professional Services	FROM: \$12,900.00 \$ 5,649.00	TO: \$18,549.00
CLEARANCE	 ☐ Tax Clearance Completed (Purchasing & Department) N/A ☐ Business License Verified (Purchasing & Department) N/A ☐ Chapter 6 Compliance - Affirmative Action/Prevailing Wage (County Audi 	tor's Office)	
ATTACHMENTS	Abstract of Proposals Received, Recommendation Memorandum from Mr. Tom Office, the pertinent pages of Strategic Workplace Solutions proposal and list of	Wyrsch, Complia	nce Review
REVIEW	Finance (Budget Approval): If applicable All Lan & Ball	Date: 12 - 9	-14
	Division Manager: County Counselor's Office:	Date:	7.14

Fiscal Note: Jackson County, Missouri

Funds sufficient for this transfer are available from the sources indicated below.

Date:	December 8, 2014	C#	R	RES <u># 18692</u>	
Depa	artment / Division	Character/Description	From	То	
General Fu	nd - 001				_
5101 - Non	Departmental	56010 - Auditing & Accounting	12,900		
5101 - Non	Departmental	58173 - Computer Equipment	5,649	·	
5101 - Non	Department	56080 - Other Professional Svcs		18,5	49

Fiscal Note:

This expenditure was included in the Annual Budget.

Department / Division	Character/Description		Not to Exceed
General Fund - 001			
5101 - Non Departmental	56080 - Other Professional Svcs		21,658
Park Fund - 003		•	
5103 - Non Departmental	56080 - Other Professional Svcs		7,219
Special Road & Bridge Fund - 004			
5104 - Non Departmental	56080 - Other Professional Svcs	-	7,219
Assessment Fund - 045		-	
4500 - Non Departmental	56080 - Other Professional Svcs		7,219
	-	- 13	<u>,</u>
			43,315
Mac D		3)	2 N



COUNTY LEGISLATURE JACKSON COUNTY, MISSOURI

OFFICE OF COMPLIANCE REVIEW TOM WYRSCH, DIRECTOR

cro@jacksongov.org (816) 881-3302 (816) 881-1223 Fax Res. 18692

JACKSON COUNTY COURTHOUSE 415 E. 12th St, 2nd Floor Kansas City, Missouri 64106 www.jacksongov.org

Memo To:

Barb Casamento, Purchasing

From:

Tom Wyrsch, Compliance Review Office

Date:

December 8th, 2014

Re:

Response to Jackson County Request for Qualifications 78-14

The Evaluation Committee has reviewed the proposals in response to RFQ 78-14 for evaluation of Consulting Services to help implement the County's MBE/WBE Program. The Jackson County Legislature passed Ordinance 4636 pertaining to its Affirmative Action Programs, relating to Minority and Women Owned Business Enterprises, with an effective date of February 1, 2015. The County needs to be in the process of implementing and fulfilling the Ordinance intent as of this date. The analysis of independent scores of each reviewer shows that Strategic Workplace Solutions is the most qualified vendor with a clear understanding of the project, local knowledge and ability to meet our deadlines.

Therefore, we recommend that the Jackson County Legislature award the Consulting Contract to Strategic Workplace Solutions. For these services we will pay the total amount of \$43,315. Should the County desire Strategic Workplace Solutions to perform pilot testing of the new program on actual project(s) the fee for those services will be \$3,400.

Funding for \$43,315 is available from:

001-5101-56080 \$21,658

003-5103=56080 \$7,219

004-5104-56080 \$7,219

045-4500-56080 \$7219





Strategic Workplace Solutions, Inc. • 8426 Clint Drive • Suite 359 • Belton, MO 64012-5329 p. 816 • 322 • 7808

c. 816 = 804 + 7363

f. 816 + 322 + 7812

Res. 18692

December 5, 2014

Mr. Thomas Wyrsch, Director Compliance Review Office Jackson County 415 E. 12th Street Kansas City, MO 64106

Re: Strategic Workplace Solutions, Inc. Team Response Costing to RFQ #78-14

Dear Mr. Wyrsch:

Per your request, below please find a list of fees for our Proposal Response to RFO #78-14, delivered to Jackson County Purchasing Office on December 4, 2014.

Program Drafting & Implementation, Data System, Training & Contract Language, Estimated start December 15, 2014, through estimated draft completion February 1, 2015, with final completion estimated August 1, 2015

Total Project Cost for Base Proposal

\$43,315.00

Additional Proposal Costs:

Addendum 1 Proposal Cost: \$3,400 Per Month **Pilot testing of the new Program on actual project(s)**

Addendum 2 Proposal Cost: \$4,400 One Time Review Cost Program Review once Disparity Study Results are in

Addendum 3 Proposal Cost: \$6,500 One Time Cost Veterans Business Owned Enterprise (VBE) Program creation

Please let us know if you have any questions or need any further information. We look forward to being of service to you.

Sincerely,

Colleen A. White

Res. 18692



Response to Request for Qualifications RFQ#78-14

For

MBE-WBE Program Implementation Services

For

Jackson County

Proposal Submitted
By
Colleen White
President
Strategic Workplace Solutions, Inc. (SWS)
8426 Clint Drive, Suite 147
Belton, MO 64012
816-322-7808

December 3, 2014

SWS Proposal #P-12-14-001

INTRODUCTION

Res. 18692

To assist Jackson County (the County) in its implementation of the MBE/WBE Program (Program) created by Ordinance 4636, Strategic Workplace Solutions, Inc. (SWS) proposes a program of services to assist the County in the research, development and implementation of the new Program. This program will be accomplished by working through numerous elements to address the mandates established in Section 629.6 for the Compliance Review Office which are:

- Establishing of Contract Goals
- Evaluating Achievement of Contract Goals
- Monitoring Contract Compliance
- Collecting Program Data
- Notice to Bidder of Ineligibility
- Notice of Ineligibility to Others
- Notice of Bidder Reinstatement
- Notice of Noncompliance with Chapter
- Notice of Deficiency in Plan
- Compliance by Contractor
- Bidders on Contracts in Excess of Fifty Thousand Dollars
- Notice of Compliance Review Officer
- Other Duties

This process will produce deliverable results for the County. SWS understands there is a tight timeline in which the County needs to be in the process of implementation and fulfilling the Ordinance's intent by February 1, 2015. We also understand that the County's budget is limited. Therefore our approach intends to meet or exceed the requested timeline. We also intend to keep the Program costs as minimal as possible by emulating the creation of our previously completed Prevailing Wage (PW) Compliance Program, and the City of Kansas City's MBE/WBE Compliance Program. This allows the SWS Team to create a program that is similar to the existing PW Program for the Compliance Office staff to learn and implement. However, this project would be best implemented with a pilot project. As there is not a designated pilot project for testing and refining, SWS recommends an additional Addendum to this proposal once a pilot program is available. Secondly, we are aware the results of the upcoming Disparity Study, or the Study process itself, could require some modification to our Proposed Program. To address this, we have provided for additional review with our Addendum 2. Lastly, SWS anticipates the need for a Veteran Owned Business Enterprise (VBE) set of data collection and goals in the future. We have addressed that need in our Addendum 3.

The SWS Team is comprised of some of the most qualified persons and companies known in our metropolitan area in the MBE-WBE arena. In additional, all three businesses are based within Jackson County. This Team approach provides the County with well established knowledge in order to meet Program needs, along with the experience of previous Program creation and implementation for the County. Our Team approach constitutes Program development consisting of:

- Researching, drafting and implementation of the Program.
- Creation of a new goal setting system.
- Creation of a new data submission process including new forms.
- Training relevant staff.
- Conducting interviews and meetings with involved parties, including Colette Holt & Associates, the County Counsel and Purchasing offices.
- Drafting contract language.
- Coordinating with the City of Kansas City, Missouri's Human Relations
 Department (City) to echo their existing programs when possible so the
 metro area's MBE-WBE Programs are as consistent as possible. In
 addition, this will allow us to use similar data methods that will make it
 easier for contractors doing business with the County that are already
 familiar with City processes.
- Providing draft format reviews with stakeholder groups and obtain comments.
- Completing revisions, compile drafts and processes into a finished Program.
- Providing the final Program and products to the County in paper and electronic formats.
- Providing continuous oversight and support during implementation to assure program success.
- Assisting the County with introducing the Program to the public.

OUR UNDERSTANDING OF THE PROJECT

As a result of information provided to us, SWS has developed the following understanding of the County's situation:

- The County passed an MBE-WBE Ordinance to assist Certified Minority Business Enterprises (MBE) and Women Business Enterprises (WBE) in increasing their business opportunities with the County.
- The County anticipates a need for a Veteran Owned Business Enterprise (VBE) in the future.
- There is not an adequate program/system in place to address this responsibility.
- The County is readying itself to be in the process of fulfilling the intent of the new ordinance by February 1, 2015.
- The County seeks assistance in creation and implementation of the Program, along with coordination with the necessary parties, to assure their responsibilities are met.
- The County seeks as an outcome of this project, a newly developed Program, compliance staff trained in the process, stakeholders involved in the creation process, data methodologies and forms created, and a presentation that incorporates and summarizes the new program information.
- The County seeks oversight, including testing and revision assistance while the Program is being implemented.

- The County seeks to use this program to project a positive image of diversity and inclusion to the public.
- The Program may need revision once a formal Disparity Study is completed.

The County requests SWS provide a proposal with qualifications for an "MBE-WBE Program". SWS provides the following proposal for them.

Assumptions

SWS assumes the County will assure SWS of cooperation among County employees, and provide SWS with authority to gather information on their behalf. The County will stress the importance of the program to participants in order to expedite necessary meetings, information collection and program completion and review.

SCOPE OF SERVICES

Program Design

The proposed project's major activities are divided into several scopes of work. This approach will help SWS gather the best information to complete the project. These scopes are necessary to complete the final project and achieve the deliverable results and products. Oversight is included in order to provide program implementation assistance, instructive compliance review, testing and revision. Levels of oversight are continuously reduced, allowing the County Compliance office to incrementally take complete charge of the program as their capabilities increase. Given the short time frame for completion of this project, our goal is to have, at a minimum, a draft program outline in place by February 1, 2015. We anticipate an additional 2-3 months will be needed for the draft's implementation. However, additional time will be needed to test and refine the program.

Program Elements/Scope of Work

SWS proposes this program include the following elements:

- Build a Program for administration and enforcement of Jackson County's new MBE-WBE Ordinance's requirements, for both construction and other services contracted for by Jackson County, Missouri. Test the Program, and revise as necessary. Draft the Program in both written manual and electronic formats.
- Draft new forms as necessary for reporting and oversight purposes.
- Train County Compliance staff in this Program, the ordinance, the processes and appropriate enforcement methods.
- Meet with relevant contracting County agency(ies) to determine involvement and train in necessary elements of the program.
- Design a data reporting process and methodology, including a goal setting process, for use by County contractors to report MBE and WBE usage. Whenever possible, we intend to echo the City of Kansas City system to keep the program as consistent as possible for area businesses already familiar with Kansas City's process. This will assist the County in having to provide less education on the new process and allow for smoother implementation.

- Draft contract language to assist in providing the County the ability to better implement, enforce, and otherwise assure the County's role in meeting their requirements under the Ordinance.
- Coordinate with the County Counsel's office to assure investigation and enforcement processes are coordinated for successful completion.
- Coordinate with the County Purchasing office to assure processes are not duplicated, requirements and authorities are clear, and enforcement is successful.
- Provide oversight during the enforcement process to assist enforcement staff with correct interpretations of the ordinance, proper enforcement, readying cases for hearing, and other administrative needs.
- Design an educational tool to instruct County stakeholders in the new process.

NOTE: SWS will not provide actual site monitoring and investigative services, other than in the process of creating the program draft (unless Addendum 1 is adopted also). All services are administrative in nature.

Project Results

SWS will deliver to the County products that will evidence their efforts in assuring compliance with the new ordinance. Results of the collection of information, testing, analysis and review of the program, revisions, and compilation of final products will provide the tools necessary for the County to demonstrate these efforts. SWS intends to provide:

- 1) A finished Manual(s) incorporating a written enforcement program, with backup and associated materials included.
- 2) Electronic versions of all documents created.
- 3) An Executive Summary that briefly summarizes the program, its elements, recommended goals and measures to be used.
- 4) Completed staff training in enforcement and administration of the Ordinance.
- 5) A sample Press Release for use as a tool to illustrate the County's position that implementation of and compliance with the new Ordinance is foremost.
- 6) Recommended contract language for involved contracts.
- 7) Oversight, including program testing and revisions during implementation of the program.
- 8) A PowerPoint presentation that incorporates an overview of the program, the process to be used, and additional features for training purposes.

Organization and Staffing

Our SWS Project Team consists of three individuals that are extremely familiar with MBE-WBE processes, goal setting, measurement, outreach and compliance. In addition, our combined knowledge of area MBE/WBE contractors and their organizations provides the County with immediate access to the target community. We believe our SWS Team provides the County with some of the best knowledge, experience and expertise available to accomplish this Project. While all team members will share many duties equitably, some distinct assignments are listed below.

Colleen White, President of SWS, will serve as Project Manager. She will draft the main components of the Program, including the data and reporting process framework, draft components of, and help County staff implement enforcement related work, provide training for County Compliance Staff, and provide oversight for the entire project. Colleen will also work with stakeholders and other County staff as needed. (WBE/SLBE Certified)

Gayle Holliday of G&H Consulting LLC, will serve as Outreach Coordinator and Principal Analyst. She will assist with stakeholder coordination, outreach and training. Gayle will also work with data processes and methodology and reporting, and assist in some of the enforcement framework process building. (MBE/WBE/SLBE Certified)

Dan Osman, President of Osman Consultants LLC, will serve as Data Coordinator. He will be responsible for drafting data processes, methodologies, and reporting methods. Dan will assist in both County Staff and stakeholder outreach and training.

Additional subcontracting, if any, will involve clerical related work only.

OUR EXPERIENCE & QUALIFICATIONS

Colleen White, Strategic Workplace Solutions, Inc.

SWS was formed in 2006 to assist construction contractors, public entities and others in learning, understanding and managing their labor law compliance risks by providing training and consulting assistance. Shortly after formation, SWS produced the study "Diversity in Recruitment and Training in Kansas City's Construction Industry" for the Labor Management Council of Greater Kansas City. The study defined and analyzed diversity in recruitment and training efforts in the Kansas City metropolitan area's construction industry. It was also used to assist the City of Kansas City, Missouri, in establishing goals for its new Workforce Ordinance, and in revisions being done to the existing MBE/WBE Ordinance. Shortly after this study was completed, SWS served as Prevailing Wage Coordinator for the Jackson County Sports Complex Authority for the Arrowhead and Kauffman Stadiums Renovation Project, the most expensive construction project in Jackson County, Missouri's, history. SWS also coordinated with Dr. Gayle Holliday in her efforts to ensure MBE, WBE and Workforce goals were met. Concurrently, Colleen also drafted Jackson County, Missouri's, new compliance program, which included reworking the existing MBE-WBE Ordinance. The success of this program and the coordinated enforcement efforts ended with 100% of all workers receiving wages and benefits due them. Colleen also wrote Kansas City, Missouri's original Prevailing Wage Compliance Program.

SWS now primarily assists contractors with managing their labor compliance risks on government construction projects, helping them avoid violations resulting in potential penalties, restitution, attorney fees and jail sentences. Through training and consultative services, SWS helps our clients learn to prevent compliance problems before they occur. Due to the basic business needs of many of these small contractors discovered in our

compliance processes, our learning processes now extend into basic business requirements to assist them in becoming better all-around businesses that will survive and grow. SWS also provides arbitration and neutral services. While Colleen White is SWS's primary employee, SWS engages services of other subcontractors when needed for additional and administrative services.

Our 30 years of enforcement and administrative experience in the labor law and workplace relations field provides SWS clients with a unique and expert level of assistance not available elsewhere. Colleen served as the Director of the Missouri Division of Labor Standards for over 12 years, where she administered and enforced prevailing wage, wage & hour, child labor, and workplace safety laws and programs. She was Business Manager for a building & construction trades union in Kansas City for many years, and was Director of Safety for the International Union of Painters in Washington D.C. She currently serves as the Compliance Coordinator for the Planned Industrial Expansion Authority (PIEA) of Kansas City and the Country Club Plaza Transportation Development District. Colleen also serves as a Labor Arbitrator with the U.S. Federal Mediation and Conciliation Service, and Kansas and Iowa's Public Employee Relations Boards. Today, in its 9th year, SWS has established itself as a well respected firm known for its knowledge and experience base in the world of compliance.

Relevant Experience:

- President, Strategic Workplace Solutions, Inc. (SWS)
 - Researched and drafted "Diversity in Recruitment & Training in the Kansas City Area Construction Industry" for the Labor Management Council of Greater Kansas City's Construction Industry Committee.
 - Participated in the original KCMO Workforce Ordinance committee, and the MBE/WBE Ordinance Committee, providing results of the above noted study used to set goals for both ordinances.
 - o Provides compliance training and consulting for labor, MBE-WBE and other basic contracting requirements.
 - Current Compliance Coordinator, providing investigative, document and site monitoring responsibilities for the Planned Industrial Expansion Authority of KC, including coordinating with KCMO's Contract Compliance staff on MBE/WBE and Workforce issues.
 - Handles resolution of all irregularities, violations or non-compliance, working with public entities, general contractor, subcontractor and workers.
 - Works conjunctively with numerous federal, state and local public entities in coordinated enforcement and assistance efforts.
 - o Trained by the U.S. Department of Labor Office of Federal Contract Compliance in auditing and investigating federal contractors' affirmative action and MBE-WBE requirements.
 - o Trained by U.S. Department of Homeland Security, Customs & Immigration Enforcement, in I-9 Review and Assistance.
 - Served as Prevailing Wage Compliance Coordinator for the Jackson County Sports Complex Authoriy over the entire Chief's and Royal's Stadium Renovations projects, monitoring, investigating, documenting, reporting,

- analyzing and determining areas of non-compliance, and resolving all issues with a final outcome of 100% of workers receiving wages & fringes due them.
- Worked closely with the MBE/WBE/Workforce Monitor on the Chief's and Royal's Stadium Renovations to ensure compliance across the board.
- o Drafted Jackson County's first prevailing wage compliance program.
- o Trained KCMO, KCK, Jackson County Sheriff and Contract Compliance, and University of Missouri compliance staff.
- Director of the Missouri State Division of Labor Standards
 - Enforced and administered labor laws and regulations, including prevailing wage, minimum wage, overtime, and workplace safety laws and regulations.
 - o Coordinated enforcement efforts with other federal, state and local governmental entities.
 - o Trained contractors and other employers on their rights and responsibilities.
 - Oversaw resolution of all violation cases.
 - Handled all appeals of violation and court cases.
 - Created and administered performance measures.
- Director of Safety & Health, International Union of Painters
 - Assisted national contractor associations with safety training delivery.
 - Wrote national standards in conjunction with national contractor groups.
- Business Manager, Sign Painters Local 820
 - Drafted first prevailing wage compliance program for Kansas City (while concurrently a KCMO employee).

Applicable Professional Registrations, Education, Certifications And Credentials:

- Bachelor of Arts in Education, University of Kansas
- Bachelor of Arts in Labor Studies, George Meany Labor College
- Missouri Teaching Certificate
- Woman Owned Business Enterprise (WBE)
- Disadvantaged Busiess Enterprise (DBE)
- Small Local Owned Business (SLBE)
- Small Disadvantaged Business (SDB)
- Woman Owned Small Business (WOSB)
- 2013 MoDOT Diversity Compliance Division Honoree
- 2012 Kansas City Business Magazine "Influential Woman" Honoree
- 2011 Governor's Award of Distinction, Missouri Department of Economic Development
- 2011 National and Local Crystal Vision Award Recipient, National Association of Women in Construction (NAWIC)
- 2011 Kansas City Business Journal "Women Who Mean Business" Honoree
- First woman in a building trades council in the entire U.S.

Gayle Holliday, G&H Consulting LLC

G&H Consulting, LLC was established in August 1996 in the State of Missouri, as a Limited Liability Company. Dr. Gayle Holliday is President and Chief Executive Officer of G&H Consulting, LLC, a management and human resources consulting firm. G&H is a certified Minority Owned Business and Small Local Business, located in the Kansas City Area. The firm services a variety of public and private sector clients, including organizations and agencies ranging from the Transit Authority, Port Authority, Sports Authority, City, County and State governments, to colleges and universities.

Primarily due to the demands of its various clients, G&H has evolved over the last fifteen to sixteen years into a company that focuses on Affirmative Action and Minority and Women Owned Business issues. Initially, established as a diversity training company and labor relations operation, G&H recognized that there was a significant demand for Minority and Women Owned Business compliance monitoring and external civil rights investigations.

G&H provides a wide range of services in the Minority and Women Owned Business arena, including monitoring contract compliance for MBE and WBE inclusion, strategic planning, group facilitation, small Minority and Women Owned Business development, public outreach, public surveys and analysis, grant compliance and monitoring, written analysis of work performed by contractors or grantees, labor contract negotiations, community relations, and contract compliance on multi-million dollar construction projects. Other areas of expertise include, interviewing skills, data collection, professional report writing, computer literacy, program evaluations and budget development. G&H has become the premier independent monitoring firm for achievement of goals and utilization of MBE and WBE companies.

G&H offers many internal project and staff development skills including, consensus building, coordination of interdepartmental relations, strategic planning, organizational development, and development of new and emerging MBE/WBE companies.

As a small business, the general breadth of contract services has been within the State of Missouri, City of Kansas City, Missouri and County of Jackson. The company has been sustained financially based on contracts within this geographical area.

G&H Consulting has one office located at 14405 E. 96th Street, Kansas City, Missouri. As a Limited Liability Company, G&H engages the services of 5-6 contract employees with expertise in various fields, including, legal, statistical, administrative, program analysis and construction monitoring. G&H also regularly engages the contractual services of other MBE/WBE companies in order to expand the company's capacity, as required by certain contracts.

Prior working relationships, as a subcontractor, have proven that G&H is a team player that provides quality and reliable service on each and every project.

Relevant Experience:

- Extensive history and relevant experience as an entrepreneur, specializing in a wide range of Resources functions, Minority and women owned business compliance monitoring, Affirmative Action policy development. She has developed affirmative action and MBE/WBE programs for several clients, including American Traffic Solutions, the Jackson County Sports Authority, the Kansas City Area Transportation Authority and other public and private sector clients.
- Teamed with Burns and McDonnell on the Overflow Control Program for the City's Water Department. Her work on this project includes the development of training to increase capacity and capabilities of MBE, WBE and small local businesses in order to move from subcontractors to prime contractors, within a three to five year time period. This training is in preparation for bidding on the multi-billion dollar, 25 year Overflow Program.
- Subcontractor to American Traffic Solutions to provide monitoring, compliance and reporting for the Red Light Camera Project in Kansas City. This project required establishing a basis for reporting MBE/WBE utilization for a company that had never been subject to this type of report requirements. Additionally, G&H assisted in the writing the corporate Affirmative Action Plan. The plan was accepted and approved by the City's HRD.
- Currently serving as the Compliance Monitor under contract to The Friends of the Zoo (FOTZ), working with J.E. Dunn as the CM on the construction of the \$12 million Penguin facility.
- Served as the Compliance Monitor for the \$700 million Jackson County Sport Authority Complex including, the renovations of both the NFL and MLB stadiums in Kansas City. She was instrumental in the design and development of a Fair Share Agreement that also included a workforce component. The project was successful in exceeding the goals in all MBE and WBE categories. Her work with various labor unions proved to be successful in achieving the workforce goals in most of the labor categories, including the use of apprentices.
- Involved in developing strategic direction and policy development for the inclusion of small area businesses within the Green Impact Zone and coordinating job opportunities for unemployed and underemployed residents of the Zone. The project is federally funded and designed to weatherize homes in the central city by utilizing a local residential workforce (Section 3) and attempting to create job sustainability.
- As a skilled facilitator, Gayle will be a driving force in bringing consensus among
 other team members and working with the CM team. As a proven strategic thinker,
 she brings added value and will be critical in assisting in the all aspects of the
 monitoring process.

Applicable Professional Registrations, Education, Certifications and Credentials:

- Doctorate Webster University in Management and Applied Technology (St Louis)
- Law School University of Missouri Kansas City
- Master in Public Administration Central Michigan University
- Bachelors of Art in Political Science and Business Administration Howard University and Oklahoma City University
- Minority Owned Business Enterprise (MBE) Kansas City, Missouri
- Woman Owned Business Enterprise (WBE) State of Missouri
- Disadvantaged Busiess Enterprise (DBE)
- Small Local Owned Business (SLBE)
- IBM Certification Computer management
- ABA Labor Relations Certification

Dan Osman, Osman Consultants, LLC

Osman Consultants, LLC (<u>www.OsmanConsultants.com</u>) specializes in assisting clients with managing their labor law compliance issues, affirmative action policies and other related laws in the construction industry. Osman Consultants assists with pre-qualification, project monitoring, and training to reach compliance self-sufficiency. It works closely with minority and female contractors in order to assist in their certification process.

Dan Osman is an attorney with over ten years of experience in the Kansas City market. He spent over half that time with the Human Relations Department of the City of Kansas City, Missouri focusing on workforce and MBE, WBE, DBE and SLBE development.

He tracked, monitored and enforced contractual obligations on hundreds of projects worth several billion dollars. Having previously set and enforced these goals, he understands the Affirmative Action requirements of government contracts and can ensure their full and timely implementation.

Relevant Experience:

- For four years, Dan Osman was Kansas City's sole Affirmative Action compliance officer for Tax Increment Financing (TIF), Planned Industrial Expansion Authority (PIEA) & Land Clearance Redevelopment Authority (LCRA) projects.
- Dan helped draft the current Kansas City, MO workforce ordinance (Ord. No. 130275)
- Created and presented A Comprehensive Review of Affirmative Action Compliance and Requirements for Statutory Agencies, a 2 hour Continuing Legal Education class for attorneys on understanding MBE & WBE policies.
- Has over 2,000 hours training on B2GNow, the online system for tracking utilization for contracts arising under KCMO and its statutory agencies.
- In his personal time, he serves as a Director of the Hickman Mills C-1 school district. In this capacity, he oversees an annual budget of almost \$80 million. He also oversees the district's superintendent and staff of 1,000, and safeguards the well-being of 6,500+ students.

Applicable Professional Registrations, Education, Certifications and Credentials:

- Juris Doctor University of Kansas, 2004
- Bachelor of Arts University of Wisconsin, 1999
- B2GNow (KCMO utilization program)- Master Level
- OSHA 10 Certification
- Missouri Bar License #56443
- Kansas City Missouri Bar Association
- National Institute for Construction Excellence Education Chair
- Hickman Mills School Board Director

Time and Cost Estimates/Terms

Time

SWS understands this Ordinance is slated to be in effect on February 1, 2015. We are prepared to meet this goal with a draft program outline, though it will likely require some revisions once the program is implemented and tested. In addition, we are aware that once the results of the Disparity Study are in, there may need to be additional changes, but those would be addressed under Addendum 1 to this Project. We are prepared to start immediate work on the project when directed by the County in order to get the Compliance Staff up and running as soon as possible. However, the County should be aware that some participants may be reluctant to share information or readily engage in the need for a compliance program, may need considerable time to provide requested information or review drafts, or may have time schedules not conducive to immediate responses.

One the draft outline is completed, the first portion of program development begins with implementation, drafting, training and oversight duties, which are fairly intense. They are intended to assist the parties involved in enforcing, to learn the program, ordinances and processes. Program testing and revisions will occur in a later phase. Assuming a start date of around December 15, 2014, we anticipate the initial outline drafting portion of the project will take about one and one-half months (for outline completion by February 1, 2015), completion of the draft program itself in an additional 2-4 months, and final revisions complete within another 2-3 months. The time variances are dependent on numerous factors, such as what records the County has on file or records systems you use now, how in depth the new process needs to go, and the ability to work with the County's IT department to address forms submissions and data collection needs. Measures of completion are when the compliance staff is comfortable with the process and have minimal questions or need for review of their work. Our anticipated work schedule would therefore be as follows, assuming a start date around December 15, 2014:

Program Item Status:By Date:Initial program outline completeFebruary 1, 2015Draft program & implementation completeBetween April 1 to June 1, 2015Final revisions completeJune 1 to August 1, 2015

As with all projects, our Team will work to meet the earliest completion dates possible.

Costs

Our pricing structure is based on standard industry practice, and includes oversight support and presentation assistance within the scope of the project. Project "out-of-pocket" expenses, which include costs directly related to the provisions of services under this contract such as office expenses for copying, printing, and supplies; expenses for travel, primarily including mileage billed at the federal mileage rate, parking, and any out of town travel costs including lodging and meals, but excluding alcoholic beverages are outside of the project costs. These costs will be included with each monthly billing. Any other reasonable and normal expenses will be the responsibility of SWS. In the event that a major expense is anticipated, SWS will request approval by the Client. This proposal

pricing, project outline, and terms as stated are valid for 90 days from the date on the cover of the proposal. The County will be billed monthly. Terms are Net/15 days for all billings.

The time and cost estimates are based on SWS's understanding of the request for our services, and our experience with similar projects. Our estimate for the fees for this project will be submitted on request.

CONCLUSION

SWS's program of services will address the County's needs for the development of an "MBE-WBE Compliance Program". Our final deliverables will provide public accountability. We will work to provide them within as quick of a time frame possible.

Our recommended approach will allow specific focus on collection of information, drafting a new program, training, testing, revising, oversight and presentation of the program. SWS will also provide continuous oversight while implementing, testing and revising the new program. SWS's Team's experience in working with government agencies, the public, contractors, labor organizations and workers will assist the County in conveying the parameters of the new program, and their accountability to the public. Our Team's well-rounded experience is ideal for the project, and brings a leader well recognized in addressing workplace issues and handling similar projects. The County will be well served with use of SWS's Team's services.

Additional Note:

If successful, Strategic Workplace Solutions, Inc., is ready, willing and able to provide the below if or as required:

Certificates of Insurance in amounts designated (RFQ, Exhibit A, pg. 16) Missouri Secretary of State, Statement of Good Standing (RFQ pg. 8, Item 8) Jackson County Tax Clearance (RFQ pg. 8, Item 14) Proof of Participation in a federal work authorization Program (E-Verify) (RFQ pg. 10, Item 28)

EXECUTIVE SUMMARY

Firm Experience

Strategic Workplace Solutions, Inc. was formed in 2006 to assist construction contractors, public entities and others in learning, understanding and managing their labor compliance risks by providing training and consulting assistance. SWS now primarily assists government entities and contractors with managing their labor compliance risks on government construction projects, helping them avoid violations resulting in potential penalties, restitution, attorney fees and jail sentences. Through training and consultative services, SWS helps our clients learn to prevent compliance problems before they occur. In addition, for our government and other clients, SWS provides project monitoring services to assist in ensuring statutory requirements are met at the federal, state and local levels. A more detailed resume is provided on page 6 of our Proposal.

Former/Current Clients

Jackson County Sports Complex Authority Mr. Jim Rowland, Executive Director 816-921-3600 jrowland@jcsca.org

Planned Industrial Expansion Authority of Kansas City (PIEA) Mr. Al Figuly, Executive Director 816-474-2227 alfiguly@gkcftz.com

Country Club Plaza Transportation Development District (CCPTDD)
Mr. Bruce Crockett, Senior Project Manager
816-960-6213
bruce.crockett@highwoods.com

J.E. Dunn Construction Company Mr. Tom Whittaker, General Counsel (816) 292-8707 tom.whittaker@jedunn.com

Columbia Mall Transportation Development District Mr. Rusty Strodtman, General Manager (573) 445-8459 ext. 7101

<u>Russell.strodtman@ggp.com</u>

Names & Qualifications of Team Members

Colleen White, President of SWS, will serve as Project Manager. Colleen has considerable experience drafting and implementing compliance programs, training, and coordinating projects. Colleen drafted and implemented Jackson County's first Prevailing Wage Compliance Program while working with the Compliance Review Office to coordinate labor compliance on the Chiefs and Royals Stadium Renovation Projects. She also worked with the County's Affirmative Action Code of Ordinances at that time, and coordinated with Gayle Holliday on the MBE/WBE and Workforce components. Colleen's more detailed resume is provided on page 6 of our Proposal.

Gayle Holliday of G&H Consulting LLC, will serve as Outreach Coordinator and Principal Analyst. Gayle has extensive experience working with the Minority and Women Owned Business community in provision of outreach, training and stakeholder participation. Gayle provided MBE/WBE and Workforce compliance for the Chiefs and Royals Stadium Renovation Projects while coordinating with Colleen White on the prevailing wage and other labor components. Gayle's more detailed resume is provided on page 9 of our Proposal.

Dan Osman, President of Osman Consultants LLC, will serve as **Data Coordinator**. Dan is an attorney with over 10 years experience working with MBE/WBE and Workforce related issues. Dan's experience working with data collection, enforcement and other components of the City of Kansas City's MBE/WBE and Workforce Ordinances brings the best experience possible to our Team for several components of our Proposal. Dan's more detailed resume is provided on page 12 of our Proposal.

Ability to Perform

While each team member brings special skills and knowledge to this project, the SWS Team will collaborate together to draft the initial Program outline. Once the outline is completed, each Team member will carry the responsibility for ensuring completion of their assigned segment of work based on their experience, knowledge and skill in those areas. Some segments will be addressed by one member, some by two, and some by all three of us. Once drafts are completed in each segment of the project, team members will work together to review the entire program and make adjustments as needed before draft implementation begins. The full Scope of Services our Team will address is found on page 4 of our Proposal.

Additional Services

The below three Addendums are provided for additional services as desired or needed. Fees for all Addendums will be provided on request.

Addendum 1 – Pilot testing of the new Program on actual project(s) Addendum 2 – Program Review once Disparity Study Results are in Addendum 3 – Veterans Business Owned Enterprise (VBE) Program creation

ADDENDUM PROPOSAL 1 Pilot testing of the new Program on actual project(s)

County Compliance Staff will be trained in the new Program under the above Proposal. However, the best and most effective test of the new Program is in application of the Program's requirements on a new project. While some portions of the Program can be readily implemented in the regular purchasing system, one of the most visible and viable is through application on a County construction project. Given the County does not perform these projects regularly, it is recommended at the next opportunity, this Program be implemented on an appropriate construction project as a Pilot Program (similar to how the new Prevailing Wage Compliance Program was implemented on the Sports Complex Project). This will allow full testing and staff training in a more relevant situation. As there are no particular projects available for a pilot at this time, SWS determined we could provide assistance under an Addendum to this Proposal at such time a project is viewed as appropriate for a pilot. Such assistance is recommended for at least 6 months if at all possible.

In the event the County desires the above noted assistance, SWS provides the following Addendum Proposal 1 on a month-to-month basis:

Testing and additional staff training during a pilot program:

Two site visits per month with staff
Monthly project document reviews with staff
Program revisions made based on pilot implementation

ADDENDUM PROPOSAL 2 Program Review once Disparity Study Results are in

As noted in the above Proposal, the County, in collaboration with the City of Kansas City, Missouri, and others, will be participating in a full Disparity Study to address any concerns related with establishment of goals under an MBE/WBE Program. Once this Study is completed, there will likely be need to address certain modifications of both the existing Ordinance, and the Compliance Program itself in order to ensure that the Program and Ordinance are in line with the results of the Study. In order to address these needs, SWS recommends the County implement our Addendum Proposal 2, which will address any needed modifications to the Program. (It is assumed that modification of the Ordinance will be handled between Colette Holt and Assoc., or the County Counselor's office.)

In the event the County desires the above noted assistance, SWS provides the following Addendum Proposal 2 on a one-time basis:

Disparity Study Review & Revisions:

Study Review for application to the Compliance Program Compliance Program Revisions
Data Process & Methodology Revisions

ADDENDUM PROPOSAL 3 Veterans Business Owned Enterprise (VBE) Program creation

As noted in the proposal above, it is anticipated the County will need to implement some form of Veteran Owned Business Enterprise (VBE) Program. It is anticipated this Program will be based on a voluntary submission basis, and amount to the below areas:

Determination of Program needs

Defining VBE status

Brief program outline

Recommended contract and/or additional ordinance language
Establishment of data collection methodology, formats and forms
Data collection and analysis
Compliance Program Revisions

In the event the County desires the above noted assistance, SWS provides the above services under Addendum Proposal 3 on a one-time basis:

Proposed Minority-Owned/Women-Owned Business Enterprise Participation

Our proposed project participation levels are as follows:

WBE: 40-45% MBE: 30-40%

IN THE COUNTY LEGISLATURE OF JACKSON COUNTY, MISSOURI

AN RESOLUTION transferring \$33,334.00 within the 2014 General Fund and authorizing the County Executive to execute a Memorandum of Agreement with the City of Kansas City, Missouri, the Kansas City Board of Police Commissioners, and the Research Foundation of the City University of New York, c/o John Jay College of Criminal Justice, Center for Crime Prevention and Control, for use by the Prosecuting Attorney's Office's No Violence Alliance Project, at an actual cost to the County not to exceed \$33,334.00.

RESOLUTION NO. 18693, December 15, 2014

INTRODUCED BY Crystal Williams, County Legislator

WHEREAS, by Resolution 18036, dated November 27, 2012, the Legislature authorized an agreement for the Prosecuting Attorney's Office's No Violence Alliance Project (NoVA), a collaborative initiative between key law enforcement leaders in Kansas City to reduce violent crime in Kansas City's urban core through a mix of law enforcement and social service components; and,

WHEREAS, the Prosecuting Attorney, in collaboration with the Kansas City Police Department and the City of Kansas City, Missouri, desire to enter into a Memorandum of Agreement with the Center for Crime Prevention and Control, a research foundation located at John Jay College of Criminal Justice in New York, NY; and,

WHEREAS, the Center for Crime Prevention and Control will work with the County, the City of Kansas City, and the Kansas City, Missouri Police Department to further their efforts at reducing violent crime in the Kansas City area; and,

WHEREAS, this Agreement will run through December 31, 2015, at a total cost in the amount of \$100,000.00, with each of the three entities providing one-third of the cost, or \$33,334.00; and,

WHEREAS, a transfer is necessary to place the funds necessary for the County's portion of this Agreement in the appropriate spending account; and,

WHEREAS, the County Executive recommends this transfer; now therefore,

BE IT RESOLVED by the County Legislature of Jackson County, Missouri, that the following transfer within the 2014 General Fund be and hereby is made:

DEPARTMENT/DIVISION	CHARACTER/DESCRIPTION	FROM	<u>TO</u>
General Fund Prosecutor			
001-4101	55010 – Regular Salaries	\$33,334	
001-4101	56080 – Other Professional Srvs		\$33,334
and,			

BE IT FURTHER RESOLVED by the Legislature of Jackson County that the County Executive be and hereby is authorized to execute a Memorandum of Agreement with the Center for Crime Prevention and Control, the City of Kansas City, MO, and the Kansas City Board of Police Commissioners, in a form substantially similar to that attached, at a cost to the County not to exceed \$33,334.00; and,

BE IT FURTHER RESOLVED that the Director of Finance and Purchasing be and hereby is authorized to make all payments, including final payment on the contract.

Effective Date: This Resolution shall be effective immediately upon its passage by a majority of the Legislature. APPROVED AS TO FORM: **County Counselor** Certificate of Passage I hereby certify that the attached resolution, Resolution No. 18693 of December 15, ____, 2014 by the 2014, was duly passed on Jackson County Legislature. The votes thereon were as follows: Abstaining _____ Date Mary Jo Spino, Clerk of Legislature Funds sufficient for this transfer are available from the source indicated below. ACCOUNT NUMBER: 001 4101 55010 ACCOUNT TITLE: General Fund Prosecutor Regular Salaries NOT TO EXCEED: \$33,334.00 There is a balance otherwise unencumbered to the credit of the appropriation to which the expenditure is chargeable and there is a cash balance otherwise unencumbered in the treasury to the credit of the fund from which payment is to be made each sufficient to provide for the obligation herein authorized. 4101 56080 ACCOUNT NUMBER: 001 ACCOUNT TITLE: General Fund Prosecutor Other Professional Services NOT TO EXCEED: \$33,334.00

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Director of Finance and Purchasing

Jecimber 10,2014

MEMORANDUM OF AGREEMENT Res. 18693

This Memorandum of Agreement ("Agreement") is hereby made and entered into this ____ day of ____ 2014, by and between The Research Foundation of the City University of New York c/o John Jay College of Criminal Justice, the Center for Crime Prevention and Control (collectively referred to as "Research Team"), and Jackson County, Missouri ("Jackson County"), the City of Kansas City, Missouri ("KCMO") ,and Board of Police Commissioners, the governing body of the Kansas City, Missouri Police Department ("KCPD"), for the period of 18 months beginning retroactively July 1st, 2014 and ending December 31st, 2015.

Whereas, Jackson County, KCMO and KCPD, parties to this Agreement, will be referred to as Kansas City No Violence Alliance ("NoVA").

Whereas, Kansas City No Violence Alliance ("NoVA") is a collaborative effort between Jackson County, KCPD, Jackson County and social service communities to reduce homicide and violent crime in the urban core.

Whereas, Kansas City NoVA members include, in part, the Kansas City, Missouri Police Department, the Jackson County Prosecutor's Office, and the City of Kansas City, Missouri.

Whereas, Kansas City NoVA is a member of the National Network for Safe Communities ("National Network"); membership is free. Membership includes access to distance learning, workshops, webinars, strategy implementation guides and other membership benefits.

Whereas, Kansas City NoVA believes it will further their effort to reduce violent crime by working with the Research Team to develop a group violence prevention strategy.

Whereas, this document outlines the goals of and restrictions governing the development of a group violence prevention strategy ("GVRS") of the National Network for Safe Communities, a project of the Center for Crime Prevention and Control and will be applicable to all areas of the City of Kansas City, Missouri, with gang violence.

NOW, THEREFORE, IN RECOGNITION OF THE FORGOING, THE PARTIES TO THIS MEMORANDUM OF AGREEMENT STATE AS FOLLOWS:

Kansas City NoVA Project Assistance Goals

Kansas City NoVA will provide the following:

1. Designate a Project Manager to participate in the planning and management of this agreement to coordinate activities.

- 2. Establish an operational organizational chart identifying all partners involved in the implementation process and reporting structure.
- 3. Work with the Research Team to ensure implementation fidelity.
- 4. Establish an interagency law enforcement operation team responsible for executing enforcement.
- 5. Develop and implement the tracking of group/gang related violence activities (gang score card) within 4.5 months of this MOU.
- 6. Develop and implement custom notifications.
- 7. Provide, at least, monthly reports to the Research Team, including but not limited to the following items:
 - a. Short written summary of the program activities including call-in and offender notifications;
 - b. Stats of group member involved (GMI) homicides and shootings;
 - c. Status of core enforcement promises; and
 - d. Status of group members in services.

National Network Project Assistance Goals

The National Network staff under the direction of David Kennedy will provide intensive strategic assistance to help key Kansas City partners and stakeholders—including law enforcement, service providers, and community leaders—shift the way that they work together to communicate to violent street groups and deliver on promises of violence reduction. The following are seven key components in the National Network's strategic assistance process:

- 1. Governance Support: The National Network will train and support the designated full-time, Kansas City-based project manager to coordinate implementation of Group Violence Intervention ("GVI") on behalf of the city during and after this proposal. The National Network will work closely with the project manager to provide a comprehensive understanding of the GVI theory and the steps to effective implementation as well as guide the project manager's effective operation within law enforcement, social service and community circles. In addition, the National Network will work with the project manager to review the Working Group of key law enforcement principals, community leaders, and service providers committed to the successful implementation of GVI. This Working Group will be responsible for carrying out the strategy in their respective domains, with the guidance of the project manager.
- 2. Data Review: National Network staff will make one onsite visit to conduct a review of Kansas City's problem analysis. The National Network research team will provide feedback and evaluation of the city's audit of active violent street groups and review of violent incidents in the target districts to ensure fidelity to the GVI model of data collection and make programmatic recommendations, as necessary.
- 3. Executive Implementation Support: Director David Kennedy will participate in an official public presentation event to reinitiate implementation and provide a workshop in Kansas City for key executive stakeholders in this project (i.e., multi-agency law enforcement leadership, community leadership, and social service representatives). This will be an opportunity to discuss with Kansas City leadership the additional innovations and investments that can be made to bolster and support the intervention (e.g., police legitimacy

training, media outreach, etc.). Mr. Kennedy will also support the larger project as an executive and be available to conduct individual meetings with stakeholders and media.

- 4. Distance Strategic Assistance: National Network staff with experience will conduct dedicated one-hour biweekly calls with the project manager and key partners to guide the redesigned strategy implementation of Kansas City NoVA, plan and support additional investments in the comprehensive strategy, and provide expert guidance on any challenges. The National Network will also provide tools to facilitate biweekly reporting on key processes and outcomes associated with successful implementation.
- 5. Conduct One Specialized Workshop: National Network staff and expert advisers will conduct a specialized workshop to support the Kansas City implementation team. Pending on implementation needs, workshop topics may include strategic law enforcement, enhancing police legitimacy, providing support and outreach for a highly active target population, and activating community moral voices. The workshop is an opportunity for key Kansas City staff to learn from National Network staff and other seasoned experts with experience implementing the strategy in other jurisdictions.
- 6. Support Implementation of Custom Notifications: National Network staff will work with the project manager and the Working Group to design and implement "custom notifications," a method of individualized communication with high-risk people as an element of the core GVI strategy. Custom notifications are an example of an innovation developed several years ago that has become a standard part of the comprehensive violence prevention strategy.
- 7. Provide Peer Support and Collaborative Learning Opportunities: Peer support and collaborative learning opportunities are the backbone of the National Network, facilitating the spread of best practices and innovations from city to city and helping jurisdictions new to the strategy learn from practitioners with firsthand experience. Under this proposal, the Kansas City partnership will participate in National Network working sessions and Peer Exchanges. Kansas City will have an opportunity to participate in at least two National Network working Sessions and or peer exchanges.

Project Costs and Deliverables

The National Network requests a deliverable-based contract with a fee of \$100,000 to provide the above documented scope of services to be paid in three installments. This price will secure the National Network's services for a period of 18 months, to begin on July 1, 2014 and end on December 31, 2015. The following stages represent a deliverable based payment timeline for services the National Network will support under this proposal toward long-term implementation of GVI in Kansas City:

Deliverable stage 1:

Begin biweekly technical advising and support;

Begin design and implementation of custom notifications;

Review and provide recommendations on governance and operational structure;

Provide access to National Network peer exchange to observe call-in in a peer city.

Deliverable stage 2:

Provide on-going biweekly technical advising;

Review Kansas City group audit and incident review data and provide written recommendation, as needed;

Provide one on-site visit to Kansas City to provide call-in fidelity;

Provide access to National Network working session;

Support the design and implementation of a topic specific workshop/webinar/training to support Kansas City's implementation, if needed;

Review and provide written feedback to KC NoVA support and outreach structure.

Deliverable stage 3:

Provide on-going biweekly technical advising;

Enhance current "call-in" model used by KC NoVA;

Provide access to National Network peer exchange in support of implementation;

Provide access to National Network working session;

Support the design and implementation of a topic specific workshop/webinar/training to support Kansas City's implementation, if needed.

Jackson County, KCMO, and the KCPD will pay the Research Team a total cost of \$100,000 for the eighteen month term of this Agreement based on deliverables outlined above. The Agreement may be renewed, or may be adjusted to reflect a different level of membership in the National Network for Safe Communities. Due to the Complexity of the partnership that forms the Kansas City No Violence Alliance, the following payment timeline has been established to fund the MOU.

September 15th, 2014 \$33,333.34

Jackson County Prosecutors Office

415 E. 12th Street

Kansas City, MO 614106

February 1st, 2015 \$33,333.33

City of Kansas City Missouri

414 E. 12th Street

Kansas City, MO 64106

July 1st, 2015 \$33,333.33

Kansas City Police Department

1125 Locust

Kansas City, MO 64106

Liability

The Signatory Parties agree that their own employees or staff shall not be considered

employees, agents, staff or members of the other in performing any activity covered by this Agreement. The parties agree that the others' employees shall not be afforded any benefit normally made available to their own respective employees, including but not limited to insurance benefits, workers' compensation, or disability pay.

Nondisclosure/Confidentiality

Kansas City NoVA and National Network, their separate members, agents, authorized personnel, and employees will treat as confidential all verbal, written, and/or electronic communications, documents, or data of confidential information disclosed as a result of the this Project.

National Network agrees and understands that all information learned, used, viewed, or received from Kansas City NoVA is the property of the supplying agency. The information is not the property of the National Network or any of their members, employees, staff, agents, or other authorized personnel. As such, Jackson County, KCMO, and KCPD must follow federal and/or state sunshine law regarding disclosure of records. However, all Parties understand and agree that all or part of the confidential information provided for this Project is reasonably likely to pose a clear and present danger to the safety of any victim, witness, undercover officer, or other person; or jeopardize a criminal investigation, including records which would disclose the identity of a source wishing to remain confidential or a suspect not in custody; or which would disclose techniques, procedures or guidelines for law enforcement investigations or prosecutions. If any portion of a record must be redacted for purpose of disclosure, the agency who created the record will have control of the record for purposes of disclosure under the sunshine law. If there is a question regarding who has control over the record, the parties will come to a reasonable agreement on who should handle the sunshine law disclosure.

Amendments and Renewal

Any amendments to this contract shall be in writing and must be mutually agreed to by all parties.

At the end of this Agreement, the Parties may determine whether to renew for an additional term. In order to renew this Agreement, the Agreement must be in writing and signed by each Party.

Termination

Any of the below signatories may terminate their participation in this Agreement at any time and for any reason with at least sixty (60) days written notice to all other parties. The termination of one party will allow the termination of the entire project, and only prorated costs will be due to National Network on the effective date of termination. However, upon termination by one Party, any remaining Parties may determine whether to continue this Project, and if continued, the Parties will complete a written addendum with any modified terms and costs to this Agreement which must be signed by each participating Party.

Furthermore, the terminating Party will contribute an equal portion to the costs already paid at the time the termination becomes effective. If the National Network terminates, then it will refund 1/3 of the total cost paid by Parties for the Project on the date the termination is effective.

Choice of Law

Disputes regarding the terms of this Agreement shall be amicably resolved by the parties. If a dispute regarding the terms of this Agreement cannot be amicably resolved and a court determination becomes necessary, then jurisdiction lies in the Circuit Court of Jackson County, Missouri at Kansas City. The laws of the State of Missouri shall govern, without respect to Missouri's choice of law provisions. Should a court strike one or more paragraphs of this Agreement the remainder shall remain in full force and effect.

Signatories

The signatories to this Addendum represent that they are authorized to sign and agree on behalf of their respective agency to the obligations, terms and conditions contained herein. If the signature block below for an agency is unexecuted, it is understood the agency is not a party to this Addendum and the obligations, terms and conditions of this Addendum are inapplicable to the agency and the agency's members.

IN WITNESS WHEREOF, the parties have hereunto set their hands on the day and year first above written.

RESEARCH FOUNDATION OF CITY UNIVERSITY OF NEW YORK

By:
Richard Rothbard
President
JACKSON COUNTY, MISSOURI
,
By:
Michael D. Sanders
County Executive
Attest:
Mary Jo Spino
Clerk of the Legislature

CITY OF KANSAS CITY, MISSOURI

By:
Sylvester James
Mayor
BOARD OF BOLICE COMMISSIONERS
BOARD OF POLICE COMMISSIONERS
By:
Darryl Forte'
Chief of Police

Kansas City, Missouri Police Department

[End of Agreement: Page 7 of 7]

REQUEST FOR LEGISLATIVE ACTION

Completed by County Counselor's Office: Res/Oral No.: 18693

Sponsor(s): Date:

Crystal Williams
December 15, 2014

SUBJECT	Action Requested × Resolution Ordinance Project/Title: A resolution transferring \$33,334 in soft salary savings within the 2014 General Fund budget and authorizing the County Executive, on behalf of the Jackson County Prosecutor, to enter into a Contract with the National Network for Safe Communities for technical assistance with the Kansas City No Violence Alliance (KC NoVA), at a cost to the County not to exceed \$33,334.					
BUDGET INFORMATION	Amount authorized by this legislation this fiscal year: \$33,334.00					
To be completed	7					
By Requesting						
Department and	Amount budgeted for this item * (including	\$				
Finance	transfers):					
	FROM:					
	PROM.					
	001-4101-55010- Regular Salaries	\$ 33,334.00				
	TO.					
	TO:					
	001-4101-56080- Other Professional Services	\$ 33,334.00				
	* If account includes additional funds for other auronace, total hudgest	d in the account is: C	k.			
	* If account includes additional funds for other expenses, total budgeted in the account is: \$					
	OTHER FINANCIAL INFORMATION:					
	 ☐ No budget impact (no fiscal note required) ☐ Term and Supply Contract (funds approved in the annual budget); estimated value and use of contract: 					
	Department: Estimated Use: \$					
	200000000000000000000000000000000000000					
	Prior Year Budget (if applicable):					
	Prior Year Actual Amount Spent (if applicable):					
PRIOR						
LEGISLATION	Prior ordinances and (date): N/A					
COVERAGE	Prior resolutions and (date): Res. #18036, 11-27-2012					
CONTACT INFORMATION	DI A drafted by Calab Clifford Assistant Processiting Attamas, asliffed Clifford					
INTORVIATION	RLA drafted by Caleb Clifford, Assistant Prosecuting Attorney, cclifford@jacksongov.org					
REQUEST	This resolution requests the transfer of soft salary saving	s in salaries in the Prosecu	tor's Office 2014 General			
SUMMARY	Fund budget (001-4101-55010 Regular Salaries). These					
	National Network for Safe Communities to provide technical assistance for the Kansas City No Violence					
	Alliance (KCNoVA).					
CLEARANCE						
	Tax Clearance Completed (Purchasing & Department)					
	☐ Business License Verified (Purchasing & Department) ☐ Chapter 6 Compliance - Affirmative Action/Prevailing Wage (County Auditor's Office)					
	La Chapter 6 Compliance - Affirmative Action/Prevailing	ng Wage (County Auditor)	s Office)			

ATTA	CHMENTS	Award, budget					
REVIEW Department		Department Director:	Jun Peters Baker Elser ah & Ball			Date: 2 9/12	
		Finance (Budget Approvi	val):	Ball		Date: 12-10-14	
		Division Manager:	200			Date: 12-11-14	
		County Counselor's Off	ice:			Date:	
Fiscal	This expend Funds for the There is a bis chargeable payment is Funds suffice	diture was included in the his were encumbered from alance otherwise unencur le and there is a cash balance obe made each sufficient cient for this expenditure cient for this transfer and fumber:	annual budget. In the	he appropriatio bered in the tre gation herein au ed by Ordinanc	Fund in In to which the expenditure asury to the credit of the athorized. ### ### ############################	fund from which	
		is made on a need basis a ecific purchases will, of r				at. The availability of	

This legislative action does not impact the County financially and does not require Finance/Budget approval.

Fiscal Note: Jackson County, Missouri

Funds sufficient for this transfer are available from the sources indicated below.

Date:	December 10, 2014	*		RES#	18693
Dep	artment / Division	Character/Description	From	То	
001 - Gene	ral Fund	A	 		
4101 - Pros	secutor	55010 - Regular Salaries	33,334		
7		56080 - Other Professional Services	()		33,334
-	This expenditure	Fiscal Note: was included in the Annual Budge	et.	: : 	
Dep	artment / Division	Character/Description		12 -	Not to Exceed
001 - Gene	ral Fund				
4101 - Pros	ecutor	56080 - Other Professional Svcs	<u>r</u>	: : <u>-</u>	33,334
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X/UV Budgeting	rand Ball	2-10-14		-	