#### COOPERATIVE AGREEMENT

AN AGREEMENT by and between Jackson County, Missouri, hereinafter referred to as "the County" and the Cabot Westside Health Center, 2121 Summit Street, Kansas City, MO 64108, hereinafter referred to as "Clinic."

WHEREAS, the County recognizes its statutory obligations to the poor under Sections 205.210 et seq., and 205.580, RSMo; and,

WHEREAS, the County recognizes the difficulty of accessing health care for indigents and Spanish speaking persons of the Westside of the greater Kansas City area; and,

WHEREAS, Clinic can provide for such needs;

NOW THEREFORE, the County and the Clinic agree, in consideration of the following mutual promises and valuable consideration, as follows:

- 1. **Provisions.** The Clinic agrees to use the funds provided by the County under this Agreement to provide a variety of health care and social welfare services to the indigent residents of the Westside of the Kansas City, Missouri metropolitan area, as is more fully set out in the proposal attached hereto as Exhibit A.
- 2. <u>Term of Payment</u>. The County agrees to pay to Clinic the amount of \$31,205.00 in quarterly installments of \$7,801.25 each, with the first payment of \$15,602.50, representing the first and second quarter installments, to be made upon execution of this Agreement. The remaining payments shall be made upon the County's receipt of the reports as set forth in paragraph 3 below.
  - 3. Report. Within 30 days after the conclusion of each calendar quarter under



this Agreement, Clinic shall submit a quarterly report, including cancelled checks and/or a copy of the face of the check and corresponding bank statements, invoices, and any other documents as requested by the Director of Finance and Purchasing to establish that the funds paid by the County were used for the purpose set forth in this Agreement. The reports for the first and second quarters shall be submitted within 30 days after execution of this agreement. The last quarter's report shall include an annual report which shall summarize Clinic's activities pursuant to this Agreement. Failure to submit the annual report shall disqualify the Clinic from future funding by the County.

- 4. <u>Submission of Documents</u>. No payment shall be made under this contract unless the contracting agency shall have submitted to the County's Director of Finance and Purchasing (1) a written proposal setting out in detail the intended use of the County's funding, including the target population to be served; (2) the agency's IRS Form 990, from the previous fiscal or calendar year; (3) a statement of the agency's total budget for its most recent fiscal year; and, (4) a detailed explanation of actual expenditures of County funds (pertains to final payments and payments on contracts for future years.) If an agency has previously received County funding, to be eligible for future payments, an agency must submit either an audited financial statement for the agency's most recent fiscal or calendar year, by March 31 of the following year, or a certified public accountant's program audit of County funds, by January 31 of the following year. Any document described herein which was submitted to the Director of Finance and Purchasing as a part of an application for funding need not be resubmitted to qualify for payment. No payment shall be made if the contract agency is out of compliance on any other County contract.
  - 5. Audit. The County further reserves the right to examine and audit, during

reasonable office hours, the books and records of the Clinic pertaining to the finances and operations of the Clinic.

- 6. <u>Default</u>. If the Clinic shall default in the performance or observation of any term or condition of this Agreement, the County shall give the Clinic written notice setting forth the default and the correction to be made. Thereafter, if said default shall continue and not be corrected within 10 days of the receipt of the notice by the Clinic, the County may, at its election, terminate the Agreement and withhold any payments not yet made to the Clinic. Said election shall not in any way limit the County's rights to seek legal redress.
- 7. Conflict of Interest. The Clinic warrants that no officer or employee of the County, whether elected or appointed, shall in any manner whatsoever be interested in or receive any benefit from the profits or emoluments of this Agreement.
- 8. <u>Term.</u> This Agreement shall be effective as of January 1, 2010, and shall terminate on December 31, 2010. This Agreement may be terminated prior to that date by either party upon written notice, delivered thirty days prior to the effective date of termination. If this Agreement is terminated by either party, the County shall pay only for those services actually performed by the Clinic as verified by the County's audit.
- 9. <u>Liability and Indemnification</u>. No party to this Agreement shall assume any liability for the acts of any other party to this Agreement, its officers, employees or agents and Clinic shall indemnify, defend and hold the County harmless from any and all claims, liabilities, damages, costs (including reasonable attorney's fees directly related thereto) including but not limited to violation of civil rights and/or bodily injury to or death of any person and for damage to or destruction of property if and to the extent caused by the

negligence, willful misconduct or omissions of Clinic during the performance of this Agreement.

Incorporation. This Agreement incorporates the entire understanding and 10. agreement of the parties.

IN WITNESS WHEREOF, the County and the Clinic have executed this Agreement

, 2010.

APPROVED AS/TO/FORM:

Acting County Counselor

JACKSON COUNTY, MISSOURI

Michael D. Sanders **County Executive** 

ATTEST:

Clerk of the County Legislature

hely 15,2010

CABOT WESTSIDE HEALTH CENTER

Executive Director

44-0546280

#### REVENUE CERTIFICATE

I hereby certify that there is a balance otherwise unencumbered to the credit of the appropriation to which this agreement is chargeable, and a cash balance otherwise unencumbered in the treasury from which payment is to be made, each sufficient to meet the obligation of \$31,205.00 which is hereby authorized.

Director of Finance and Purchasing

Account Number 002-7703-56789

77032010001

### Tedi H. Rowland

From:

Sent:

To:

Scott J. Jacoby
Thursday, July 08, 2010 3:48 PM
Scott J. Jacoby; Cindy L. Wallace; Gary Panethiere; Jay D. Haden; Paul V. Arena; Thomas J. Wyrsch; Troy Thomas; Pam Fellin; Crissy Wooderson; Tedi H. Rowland
Cabot Westside is EO 04-18 Compliant

Subject:

Please begin the contract process for Cabot Westside for 2010.

Thank you,

Scott Jacoby 881.3292



# OUTSIDE AGENCY FUNDING REQUEST FORM 2010 BUDGET

415 E 12th Street, 2nd Floor Kansas City, MO 64106

Email: auditor@jacksongov.org

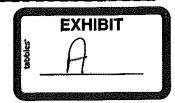
#### RECEIVED

SEP 0 0 2009

JACKSON COUNTY AUDITOR'S OFFICE KANSAS CITY, MISSOURI

Section A:	Organization or Agency Information	page 1
Section B:	Agency's 2009 and 2010 Revenue Information	page 2
Section C:	Individual Program Budget	page 3
Section D:	Program Information	pages 4 - 8

#### Section A: Organization or Agency Information Cabot Westside Health Center Name: 2121 Summit Street Address: Fax: 816.471.3150 Phone No: 816.471.0900 ext 281 Website Address: www.saintlukeshealthsystem.org Fiscal Year Cycle: January-December 2010 Federal Tax ID No: 44-0546280 Name and Title of Contact Person: Jan Whitlow, Director of Development 816.471.0900 ext 281 Email Address: jwhitlow@saint-lukes.org Phone No: Submittal of this request has been authorized by: Liz Levin, Executive Director Summary of Jackson County Funding Request by Program. Program Name (please prioritize with number 1 being most important) **Amount** \$ 34,000 Medical Program 20,000 Dental Program \$ 54,000 Total Jackson County Funding Request for All Programs \$



# Section B: Agency's 2009 and 2010 Revenue Information

Agency's 2010 Revenue Information					
Funding Entity	Agency's 2010 Total Projected Revenue Source You Will Request 2010 Funding From		Projected Amount	% of Total Revenue	
Federal	Title X- MO Family Health Council	\$	80,141	10	
State		\$	- 1	0	
Jackson County	Outside Agency Funding	\$	54,000	6	
Other Counties		\$	-	0	
City	KCMO Health Levy	\$	507,850	61	
	United Way, Wyandotte Health Foundation, Health Care Foundation, REACH Healthcare Foundation,				
Charity/Donations	and others	\$	165,000	20	
Fundraisers		\$	_	0	
Other	Jackson County Family Court Juvenile Detention Center Dental Screening Program	\$	25,000	3	
	2010 Total Projected Revenue	\$	831,991		

	Agency's 2009	Revenu	e Info	me	tlon				
Funding Entity	Agency's 2009 Tota Source You Received		m		Amou	unt	% of Total Revenue		
Federal	Title X- MO Family Health Cou	ıncil		\$		80,141	10		
State				\$		- 1	0		
Jackson County	Outside Agency Funding			\$		34,481	4	ł	
Other Counties				\$		<b>-</b> l	0		
City	KCMO Health Levy United Way, Wyandotte Healt Care Foundaton, REACH Hea			\$		507,850	63		
Charity/Donations	and others			\$		165,000	20	•	
Fundraisers				\$			0	}	
Other (please list)	Jackson County Family Court Center Dental Screening Prog			\$		25,000 812,472	3		
	If your agency received fu please identify the funding so	ARTE TO PRODUCE THE COM		100	11 40 1 2 2 2 2 2 2 2	1-11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1			
Jackson County Fu	nding Source	Yes	No	A	Amount	Pro	gram Name		
COMBAT			v	\$	_			•	
Mental Health Levy			J	\$	_			1	
Board of Services for	or Developmentally Disabled		Ø	\$	-			1	
Domestic Violence	Board		☑	\$	_				
Housing Resources	Commission		V	\$	-			١,	
Outside Agency Pro	ogram	Ø		\$	34,481	Medical 8	Dental Program	Ια <sub>Κ</sub>	1
	•			\$	25,000	Dental so	reening program	?	
	2009 Total Ian				50 d81				

## Section C: REVISED Individual Program Budget

Complete a separate program budget for each program your agency is applying for funding.

Program Name, Priority, and Total Program Request Amount from this sheet must match
information entered under Page 1, Section A.

Agency Name:

**Cabot Westside Health Center** 

**Program Name:** 

**Dental Program** 

Priority:

JEC 28 2009 JACKSON COUNTY AUDITOR'S OFFICE

		_				
For each salary reques	Personal t below pleas	Services e atlach a	ob descr	iption or c	lutie	ાં. 3. જે કેફ્સ
		f Hours		etter <u>järjadise</u> tet		nual Hours
Position		or Annually	FTE	Rate		x Rate
Orlando Silva, DDS-1	40	120	0.06	\$ 58.00	\$	6,960
Maria Lopez-Dental Assistant-1	40	120	0.06	\$ 15.00	\$	1,800
			_		\$	
			-		\$	
					\$	
				L	\$_	
Total Salaries				ı	\$	8,760
Total Benefits					\$	2,190
		Total Pe		ervices	\$	10,950
	Contractua	I Service	S		<u>.</u> "	
Outside Services-Saint Luke's Lab					\$	1,255
					\$	-
				i	\$	-
					\$	-
				!	\$	-
			<u>,. ,. –</u> .	<u> </u>	\$	
	To	otal Contr	actual S	ervices	<u>\$</u>	1,255
	Supp	olies				
Dental Supplies					\$	1,000
					\$	-
					\$	-
					\$	-
					\$	-
					\$	
			Total S	Supplies	\$	1,000

# Section C: REVISED Individual Program Budget

Complete a separate program budget for each program your agency is applying for funding.

Program Name, Priority, and Total Program Request Amount from this sheet must match
information entered under Page 1, Section A.

Agency Na	ar	m	e	•
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**Cabot Westside Health Center** 

**Program Name:** 

**Medical Program** 

Priority:

DEC 2.8 2009
JACKSON COUNTY
AUDITOR'S OFFICE
KANSAS CITY, MISSOII

<b>Pe</b> For each salary request be	The state of the s	Services e attach a	EC 144 4 445 445 445 445 445 445 445 445 4	iption or c	lutie		
	No. of	Hours			An	inual Hours x	
Position	Position Per Week or Annually FTE Rate						
vonne Ornelas-Rios, Nurse Practitioner,	40	220	0.11	\$ 38.50	\$	8,470	
ianina Aguirre-Medical Assistant, 1	40	220	0.11	\$ 15.00	\$	3,300	
			-		\$	**	
	0				\$		
	•		_		\$	-	
				<u> </u>	\$		
Total Salaries					\$	11,770	
Total Benefits					\$	2,943	
Total Personal Services					\$	14,713	
Cor	ntractua	Service	) <b>S</b>				
Outside Services-Saint Luke's Lab					\$	2,463	
					\$	-	
					\$	-	
					\$	-	
					\$	-	
					\$	-	
	To	tal Contr	actual S	ervices	\$	2,463	
	Supp	lies			1.100		
Medical Supplies					\$	824	
					\$	<u>.</u>	
					\$	-	
					\$	-	
					\$	_	
					\$	*	
			Total S	upplies	\$	824	

Saint Luke's Health Syst	
THealth Syst	em
esintintarhaulthreatam ara	

## Performance Management Process And Position Description

saintlukeshealthsyste		And Position Descrip	otion
Name:		Campus or Location:	CABOT
Employee ID:		Cost Center Name:	973810 CABOT MEDICAL
Position Title:	31932 Nurse Practitioner	Date of Review:	
Next Level Manage	er's Signature at Time of Review:		
Mission Statemen	t: The Saint Luke's Health System is a	faith-based, not-for-profit aligned healt	th system committed to the highest
levels of excellence	e in providing health care and health re	lated services in a caring environment.	We are dedicated to enhancing the
physical, mental an	d spiritual health of the communities v	ve serve.	
I. POSITION SUI	MMARY:		er ar jour the many like the like the
Primary Purpose:	This section provides a brief descript	tion of the position.	
be specialized educ	cation and certification. Provides servi knowledge, skills, and abilities accord	care management and treatment. To ap- ices at all Cabot Westside Clinic service ling to the Missouri and Kansas Nurse I ness through education and counseling.	e sites. Practices nursing within the
Position Reports	Fo: (job title)Medical Director		
	AND EXPERIENCE REQUIRED F	OR POSITION:	
		preferred level of education for the po	osition.
RequiredTh PreferredTh	e level required to meet the minimum se ideal level one would seek in recruit	qualifications of the position. ing candidates for this position.	
<u>Educatio</u>	<u>n</u> <u>Re</u>	quired Preferred	
High School diplor			
Junior College/Tec	hnical School		
Bachelor's degree	į	X	
Master's degree			
Ph.D.	<u> </u>		
MD	Į		
RequiredTh	fies both the required and preferred s	specialized type of licensure, registratio ble state law to meet the minimum quali ting candidates for this position.	n, or certification for the position. fications of the position.
Certification/		quired Preferred	
RN License from N	NO State Boards Nursing	X	
	rse practitioner program of at	S	
	ation, including didactic hours		
	ence in area of health care.	<del>     </del>	
Bilingual - English	/Spanish	X	
Experience: This duties. This include	les both experience acquired at Saint L		related experience to perform the
37. 75. 1		nimum Preferred	
No Previous Exper			
Up to 1 Year Expe	nence is Required sition-Related Experience	$\frac{\mathbf{X}}{\mathbf{X}}$	

2 to 5 Years of Position-Related Experience 5+ Years of Position-Related Experience		}
The kind of position-related experience inclin health care of clinic patients.	udes: The Nurse Practitioner we	orks closely with all internal/external persons involved
III. PRIMARY CUSTOMERS OF THIS	POSITION	
At Saint Luke's, the ultimate customer is alw Identify those other primary customers to with a Patient Staff Physicians IV. DOCUMENTATION OF PLANNING	nom you provide service.	ide services to other internal and external customers.
	Employee's Signatu	
Discussion(s) Completed: Date Reviewed Upon Hire (or when Position Description updated)	ក្បាលyee s Signatu	ire manager s Signature
Performance Planning		
Progress On Personal Commitments		
Performance Review		
V. ADDITIONAL INFORMATION AT	IME OF REVIEW:	
	Yes No	
Employee Performance Worksheet Submitte		
Coworker/Customer Feedback Used		
Confidentiality Agreement Reaffirmed		
Corporate Compliance Plan Reaffirmed		
Access/Use of Technology Policy Reaffirms	sd -	
Annual Safety Training Completed		
, .	Neonates Pediatrics A	Adolescents Adults Geriatrics
Ages of Patients Served by this Position:	X X	X X X
Age Specific Competency Requirements Me If no, please explain:	et:	<u>•</u>
Unit Specific Competency Requirements Me If no, please explain:	et:	

VI: PERFO	RMANCE REVIEW BY C	ORE VALUE:						
CORE VAL	UE: Teamwork							
Shared Beha	viors:							
Wor Share Con Part	<ul> <li>Works cooperatively with own and other teams to achieve common goals.</li> <li>Shares information and resources appropriately.</li> <li>Communicates honestly and confronts issues and problems as soon as they arise.</li> <li>Participates in and supports team activities.</li> </ul>							
Job Specific	Job Specific Accountabilities:							
<ul> <li>Conducts performance evaluations of subordinate staff.</li> <li>Participates in ongoing professional development activities according to a jointly developed annual plan for achieving continuing education and professional development goals.</li> <li>Participate in staff meetings.</li> <li>Covers phone calls on a rotating basis with other providers.</li> <li>Performs other duties as assigned.</li> </ul> Personal Commitments Set for Review Period:								
Person	al Commitments/Goals	Action/Ac	tivities	Outo	omes/Results			
Progress on	Personal Commitments:				·			
	Outstanding	Exceeds Expectations	Achieves Ex	nectations	Needs Improvement			
Rating:	- Control of the Cont							

,	
CORE VALUE:	Quality/Excellence
COLUMN TITLE	January Direction

#### Shared Behaviors:

- Strives to be the best; stretches own capabilities to continuously improve. Sets a positive example for others.
- Demonstrates professionalism and accountability.
- Takes initiative to identify and analyze problems; generates alternative solutions. Takes appropriate risks that lead to improved work practices.
- Demonstrates and promotes high standards for quality and productivity; focuses on results.
- Demonstrates understanding and sensitivity to compliance issues related to corporate compliance plan.

#### Job Specific Accountabilities:

- Evaluates physical and psychosocial health status of clients via comprehensive health history and physical examination. Utilizes skills of observation, inspection, percussion and auscultation using diagnostic instruments and/or laboratory procedures basic to physical assessment.
- Plans, implements, and evaluates patient care.
- Develops individualized nursing care plans, including education, based upon client health needs.
- Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

<del></del>		 <del></del>	 
CORE VALUE: Customer	Focus		

#### **Shared Behaviors:**

- Treats patients, physicians and coworkers with courtesy and respect.
- Identifies customer expectations and works to meet and exceed them.
- Puts customers first and is responsive to customer requests.
- Maintains a high degree of ethics, integrity, and confidentiality.
- Appreciates, celebrates and values diversity.

#### Job Specific Accountabilities:

- Consults with patient and members of the health care team to provide for ongoing health needs.
- Counsels individuals, families, and groups regarding health and illness, and the promotion of wellness.
- Participates in joint development and review/revision of adopted protocols or guidelines involving client care.
- Complies with all clinic policies, especially those regarding professional conduct, including maintenance of client confidentiality and courteous treatment of clients and staff.
- Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

Shared Behaviors:  Learns from own and other's experi Recognizes needs and opportunities changes which result in higher level Shows curiosity and embraces oppo Seeks, encourages and promotes inr	rtunities to learn.	dividual/team performance. lge to seek best practices, new ideas
•		
Job Specific Accountabilities:		
a		
# #		
•		
Personal Commitments Set for Review Personal Commitments/Goals	riod: Action/Activities	Outcomes/Results
Progress on Personal Commitments:		

.

CORE	VALUE: Stewardship
Shared	Behaviors:
	Examines existing processes and problems and continuously looks for ways to do things better.
•	Uses resources (people, supplies, environmental) in a responsible cost-effective manner.
	Uses own time and that of others effectively.

#### Job Specific Accountabilities:

- Assesses normal and abnormal findings from the client history, physical exam and laboratory reports.

  Makes appropriate and timely referrals and consultations to medical and/or social resources based upon client needs.

  Manages the health care plan prescribed for the client, according to collaborative practice agreement.
- Enters appropriate diagnosis and reimbursement codes, as needed.

Is fiscally responsible and suggests cost-saving measures.

Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

date	
ущ. (	VERALL PERFORMANCE RATING:
	mance Needs Improvement:  Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employe often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments
accura	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee
accura coworl	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employe often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and
accura coworl	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  mance Achieves Expectations:
accuraccowork Perfor	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Imployee Consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in a
accurate cowork  Perfor  complete project	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Imance Achieves Expectations:  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably
accurate cowork  Perfor  complete project	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Employee Expectations:  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in employee sustains steady and competent performance.  Employee Exceeds Expectations:
accurate cowork  Perfor  complete project	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and eres. This level of performance cannot continue and must improve.  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in twork. Employee sustains steady and competent performance.  Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individual goals with minimal supervision. Employee sets challenging individual goals with minimal supervision. Employee sustains steady and competent performance.
accuraccowork Perfor complete	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and eres. This level of performance cannot continue and must improve.  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in a work. Employee sustains steady and competent performance.  Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individing goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance
accuracowork Perfor complete project Perfor plannir and co	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in a work. Employee sustains steady and competent performance.  Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individing goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance go anticipates problems, and initiates appropriate action. Employee exceeds requirements even on some of the most diffinition problems are reliable resources.
accuracowork Perfor complete project Perfor plannir and co	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments e and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in twork. Employee sustains steady and competent performance.  Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individing goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance g, anticipates problems, and initiates appropriate action. Employee exceeds requirements even on some of the most difficulties.
accurac cowork Perfor Complete project Perfor plannir and cordis soug	Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employee often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and ters. This level of performance cannot continue and must improve.  Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably tes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in a work. Employee sustains steady and competent performance.  Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individing goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance go anticipates problems, and initiates appropriate action. Employee exceeds requirements even on some of the most diffinition problems are reliable resources.
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## Performance Management Process And Position Description

Name:	sainieuresaealin)	let curata			G + D O (D
Position Title: 31926 Medical Assistant Date of Review:  Mission Statement: The Saint Luke's Health System is a faith-based, not-for-profit aligned health system committed to the highest levels of excellence in providing health care and health related services in a caring environment. We are dedicated to enhancing the physical, mental and spiritual health of the communities we serve.  I. FOSITION SUMMARY:  Primary Purpose: This section provides a brief description of the position.  Assists primary care providers in all aspects of the delivery of professional medical care including, but not limited to, rooming patients, processing refill requests, assisting with office procedures, scheduling appointments, EKGs, injections and phiebotomy. Excellent customer service skills and professional demeanor at all times.  Position Reports To: (Job title)  H. EDUCATION AND EXPERIENCE REQUIRED FOR POSITION;  Education: This section identifies both the required and preferred level of education for the position.  Preferred — The level required to meet the minimum qualifications of the position.  Preferred — The ideal level one would seek in recruiting candidates for this position.  Education Registration: This section identifies both the required and preferred specialized type of licensure, registration, or certification/Registration: This section identifies both the required and preferred specialized type of licensure, registration, or certification for the position.  Preferred — The level legally required by the applicable state law to meet the minimum qualifications of the position.  Preferred — The ideal level one would seek in recruiting candidates for this position.  Certification/Registration in the internal preferred in the minimum qualifications of the position.  Preferred — The ideal level one would seek in recruiting candidates for this position.				Campus or Location:	CABOT OTTORIO Madical
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High School diploma or equivalent  Junior College/Technical School  Bachelor's degree  Master's degree  Ph.D.  M.D.  Certification/Registration: This section identifies both the required and preferred specialized type of licensure, registration, or certification for the position.  Required – The level legally required by the applicable state law to meet the minimum qualifications of the position.  Preferred – The ideal level one would seek in recruiting candidates for this position.  Certification/Registration  Required Preferred  CMA or RMA	Required –	The level required to me	eet the minimum qualifi	ications of the position.	position.
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Required – The level legally required by the applicable state law to meet the minimum qualifications of the position.  Preferred – The ideal level one would seek in recruiting candidates for this position.  Certification/Registration Required Preferred  CMA or RMA	High School dipl Junior College/T Bachelor's degre Master's degree Ph.D.	oma or equivalent echnical School	X	<u>ea</u>	
Preferred – The ideal level one would seek in recruiting candidates for this position.  Certification/Registration Required Preferred  CMA or RMA X			n identifies both the re	equired and preferred specia	ilized type of licensure, registration, or
CMA or RMA X					alifications of the position.
CPR X	CMA or RMA	fication/Registration	Required	X	
	CPR			X	

Experience: This section specifies both the minimum and preferred level of previous position-related experience to perform the duties. This includes both experience acquired at Saint Luke's and elsewhere. **Minimum** No Previous Experience is Required Up to 1 Year Experience is Required 1 to 2 Years of Position-Related Experience 2 to 5 Years of Position-Related Experience 5+ Years of Position-Related Experience The kind of position-related experience includes: III. PRIMARY CUSTOMERS OF THIS POSITION: At Saint Luke's, the ultimate customer is always the patient. However, you provide services to other internal and external customers. Identify those other primary customers to whom you provide service. Patients Physicians Co-workers Administration Outpatient departments Physician referrals Family members/care-givers of patients IV. DOCUMENTATION OF PLANNING, PROGRESS, AND REVIEW SESSIONS: Date Employee's Signature Manager's Signature Discussion(s) Completed: Reviewed Upon Hire (or when Position Description updated) Performance Planning Progress On Personal Commitments Performance Review Septimination of the second V. ADDITIONAL INFORMATION AT TIME OF REVIEW: Employee Performance Worksheet Submitted Coworker/Customer Feedback Used Confidentiality Agreement Reaffirmed Corporate Compliance Plan Reaffirmed Access/Use of Technology Policy Reaffirmed **Annual Safety Training Completed Pediatrics** <u>Adolescents</u> Adults **Geriatrics** Ages of Patients Served by this Position:

Age Specific Competency Requirements Met:

Unit Specific Competency Requirements Met:

If no, please explain:

If no, please explain:

# VI: PERFORMANCE REVIEW BY CORE VALUE: CORE VALUE: Teamwork

#### **Shared Behaviors:**

- Adjusts and is flexible to meet changing work needs and demands.
- Works cooperatively with own and other teams to achieve common goals.
- Shares information and resources appropriately.
- Communicates honestly and confronts issues and problems as soon as they arise.
- · Participates in and supports team activities.
- Recognizes others' accomplishments, provides feedback and mentors others.

#### Job Specific Accountabilities:

- · Communicates well
- · Collaborates well.
- · Prioritizes and has ability to ascertain what needs to be done.
- · Performs related work as required.
- At end of day, returns exam rooms to original state. Ensures room is ready for the next day. Sanitizes all equipment in exam rooms including table.
- When above duties have been carried out and if there is ample time, it is expected that all employees file charts and pull necessary lab work for review as well as answer telephones.
- · Checks and stocks exam room daily.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results
}		

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

#### CORE VALUE: Quality/Excellence

#### **Shared Behaviors:**

- Strives to be the best; stretches own capabilities to continuously improve. Sets a positive example for others.
- Demonstrates professionalism and accountability.
- Takes initiative to identify and analyze problems; generates alternative solutions. Takes appropriate risks that lead to improved work practices.
- Demonstrates and promotes high standards for quality and productivity; focuses on results.
- Demonstrates understanding and sensitivity to compliance issues related to corporate compliance plan.

#### Job Specific Accountabilities:

- Observes, records and reports patient's condition and reaction to drugs and treatments to physicians. Dispenses medication as directed by physician.
- Maintains and reviews patient's records, charts and other pertinent information. Charts tests and examination results.
- Maintains patient confidentiality.
- Disposes of bio-hazardous medical waste properly.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

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#### **Shared Behaviors:**

- Treats patients, physicians and coworkers with courtesy and respect.
- Identifies customer expectations and works to meet and exceed them.
- Puts customers first and is responsive to customer requests.
- Maintains a high degree of ethics, integrity and confidentiality.
- Appreciates, celebrates and values diversity.

#### Job Specific Accountabilities:

- Communicates effectively to patients; professional attitude and attire; phone skills
- Knowledge of specimen collection, obtaining vitals, obtaining pertinent information/history.
- Knowledge of instruments for PAP smears, pelvic, anascopes, lesion removal wound repair, colposcopy, flex signoidoscopy, x-ray, phlebotomy.
- Knowledge of pre-cert requirements.
- Greets patients and prepares them for physician examination. Screens patients for appropriate information. Prepares patient charts accurately and timely for physician's use.
- Arranges for patient testing and admissions.
- Responds to and refers incoming telephone calls appropriately. Instructs patient and family regarding medications and treatment instructions as directed by physician. Enters all information on patient chart.
- Maintains orderly and efficient/timely flow of patients: (a) obtains weight and height: (b) takes blood pressure (temperature when necessary); (c) collects specimens (blood, urine, etc.); (d) takes medical history information; (3) prepares patients for exam, having them in proper undress; (f) administers certain tests and treatments as directed by physician; (g) assists doctor as needed.
- Keeps charts up-to-date: (a) works up new patient charts; (b) chart visits at end of day and/or all necessary information and drugs prescribed on "Chart Insert", (c) reviews all lab, hospital and other reports and posts in chart as necessary; (4) ensures patient information form is updated as needed. Files transcription into chart when received.
- · Knowledge of complaint and compliment management system.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results
		<u>                </u>

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

#### Shared Behaviors:

- Learns from own and others' experiences and uses this knowledge to enhance individual/team performance.
- Recognizes needs and opportunities for self, team and entity. Uses this knowledge to seek best practices, new ideas or changes
  which result in higher levels of performance.
- Shows curiosity and embraces opportunities to learn.
- Seeks, encourages and promotes innovation.

#### Job Specific Accountabilities:

- Successfully completes MAI Career packet
- Participates in performance improvement activities and attends educational offerings as appropriate
- Maintains skill levels needed to successfully complete all requirements of job
- Knowledge of complaint and compliment management system.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

CORE VALUE: Stewar	dship		
Shared Behaviors:			
	processes and problems and continuously leople, supplies, environmental) in a respons		
<ul> <li>Uses own time and</li> </ul>	d that of others effectively.	TOTO COOK DISCOURS INMINISTRA	
<ul> <li>Is fiscally respons</li> </ul>	ible and suggests cost-saving measures.		

#### Job Specific Accountabilities:

- Conservative approach to use of resources.
- Knowledge of appropriate resources (i.e., which suppliers we use and where to get information, etc.)
- Prepares equipment and aids physician during treatment, examination and testing of patients.
- Maintains exam rooms for necessary supplies and materials. Assures cleanliness.
- · Prepares trays or carts for procedures as directed by physician.
- Orders medical supplies needed weekly, or gives a list of medical supplies needed to the employee who is assigned to purchase supplies.

# Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results
<u> </u>		

				NI - 1 I
	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				<u> </u>

VII: P	ERFORMANCE REVIEW COMMENTS:
VIIII C	VERALL PERFORMANCE RATING:
Perfori	nance Needs Improvement:
	Employee does not consistently meet shared behaviors, job specific accountabilities and/or individual goals. Employees often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments in an
	and timely fashion. Employee's performance/behavior causes problems for patients/customers, the department/unit and/or for
owork	rs. This level of performance cannot continue and must improve.
Perfori	ance Achieves Expectations:
	Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal
complet	supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably so routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested and assists in
	ject work. Employee sustains steady and competent performance.
Perform	nance Exceeds Expectations:
	Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individual
nlannin.	goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance, anticipates problems and initiates appropriate action. Employee exceeds requirements even on some of the most difficult and
complex	
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Perforr	parts of the job. Employee's performance is recognized by others. Employee is noted by others as a reliable resource and is
Perform	parts of the job. Employee's performance is recognized by others. Employee is noted by others as a reliable resource and is ut frequently for guidance.  **Rance is Outstanding:**  Employee's performance is clearly recognizable as being consistently distinguished in fulfilling shared behaviors, job-specific
	parts of the job. Employee's performance is recognized by others. Employee is noted by others as a reliable resource and is ut frequently for guidance.  Hence is Outstanding:

.

#### **Dental Director**

Dental Director's primary duties include providing full-time care with regard to diagnosis and treatment of conditions of the teeth, soft tissues and the oral cavity and oversight of the operations of the Dental Department.

#### Responsibilities:

- Perform General dentistry services, including the diagnosis and treatment of diseases, injuries, and malformations of teeth, gums and related oral structures.
- Examine patients to determine the nature of the condition affecting the patient, utilizing x-rays, dental instruments and other diagnostic procedures.
- Clean, fill, extract and replace teeth, using rotary and hand instruments, dental
  appliances, medications and surgical implements.
- Provide preventive dental services and education to patients pertaining to oral and dental hygiene.
- Provide education to Dental staff on new policies and procedures.
- Supervise other dentists, dental students and Professional volunteers.
- Develop and update protocols for Dental Department.

Other requirements as stated in employment contract.

Saint Luke's Health System
Health System
saintlukeshealthsystem.ora

# Performance Management Process And Position Description

saintlukeshealtäsyst	- em.org	1 1 1			
Name:			Campus or Location:	CABOT	
Employee ID:			Cost Center Name:	973815 CABOT DENTAL	
Position Title:	Dental Assistant 31912		Date of Review:		
Next Level Manag	er's Signature at Time of Review	w:			
levels of excellenc		ealth related service		h system committed to the highest We are dedicated to enhancing the	
I. POSITION SU	MMARY:			LA MERCE DE LA CONTRACTION DE LA MERCE DE LA CONTRACTION DEL CONTRACTION DE LA CONTRACTION DEL CONTRACTION DE LA CONTRACTION DE LA CONTRACTION DE LA CONTRAC	
	This section provides a brief of				
Assist dentist in pr has primary respor	oviding comprehensive patient of sibility for patient preparation,	care in all aspects of ordering supplies, e	f general dentistry, includir quipment maintenance and	ng oral surgery. The Dental Assistant work areas.	
Position Reports	To: (job title)Dental Direct	or			
II. EDUCATION	AND EXPERIENCE REQUI	RED FOR POSIT	ON:	2011年1月2日 - 1911年 - 1	
RequiredTh	ection identifies both the require te level required to meet the min te ideal level one would seek in	ılmum qualification	s of the position.	osition.	
Educatio High School diplot Junior College/Tec Bachelor's degree Master's degree Ph.D. MD	ma or equivalent	Required	<u>Preferred</u>		
RequiredTh	istration fies both the required and prefi te level legally required by the a the ideal level one would seek in	pplicable state law	o meet the minimum quali	n, or certification for the position. fications of the position.	
Certification/ CPR Bilingual English/		$ \begin{array}{c c}     \hline         & \mathbf{Required} \\         \hline         & X \\         \hline         & X \end{array} $	Preferred		
Dental Assistant C			X		

Experience: This section speduties. This includes both ex				osition-related expe	rience to perform the
	prizazio nequina	Minimum	Preferred		
No Previous Experience is R		X	<u> </u>		
Up to 1 Year Experience is R			$\frac{1}{x}$		
1 to 2 Years of Position-Rela 2 to 5 Years of Position-Rela		<del>  </del>			
5+ Years of Position-Related		<del></del>			
	•			*.* * .1	
The kind of position-related assistants also work with per-	experience includes sonnel in other clinic				its, and patients. Dental
III. PRIMARY CUSTOME	OC OF THE POS	TON.			ownerstration of passings.
			<u> </u>	<u> </u>	an grante and analysis and
At Saint Luke's, the ultimate Identify those other primary Patient Staff Physicians Students IV. DOCUMENTATION O	customers to whom	you provide service.			He external customors.
Discussion(s) Completed:	Date	Employee	e's Signature	Mana	ger's Signature
Reviewed Upon Hire (or	Date	Employee	, o organizate	*****	<b>50- 4 0-5-</b>
when Position Description updated)					
Performance Planning					
Progress On Personal Commitments	,				
Performance Review					
V. ADDITIONAL INFORM	MATION AT TIM	E OF REVIEW:			
		Yes	No		
Employee Performance Work	ksheet Submitted				
Coworker/Customer Feedbac	k Used				
Confidentiality Agreement R	eaffirmed				
Corporate Compliance Plan I	Reaffirmed				
Access/Use of Technology P	olicy Reaffirmed				
Annual Safety Training Com	pleted				
·		Neonates Pedi	atrics Adolescer	its Adults G	ieriatrics
Ages of Patients Served by the	is Position:				
-		Yes	. <u>No</u>		•
Age Specific Competency Re	equirements Met:				
Unit Specific Competency R	equirements Met:				

VI: PEF	PERFORMANCE REVIEW BY CORE VALUE:	
CORE	PRE VALUE: Teamwork	
Shared .	red Behaviors:	
	<ul> <li>Adjusts and is flexible to meet changing work needs and demands.</li> <li>Works cooperatively with own and other teams to achieve common goals.</li> <li>Shares information and resources appropriately.</li> </ul>	

Shares information and resources appropriately.

Communicates honestly and confronts issues and problems as soon as they arise.

Participates in and supports team activities.

Recognizes others' accomplishments, provides feedback, and mentors others.

#### Job Specific Accountabilities:

- Complies with all professional and governmental rules, guidelines, laws and ethics.
- Complies with all clinic and department policies, procedures and guidelines.
- Participates actively in the ongoing quality assurance, quality improvement, professional development and department development processes.

Immediately informs the Dental Director of any potential risk management issue or other matter that may affect job performance.

Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results
	· · · · · · · · · · · · · · · · · · ·	

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

CO	)RE	VAL	UE:	Oualit	y/Excellence

#### **Shared Behaviors:**

- Strives to be the best; stretches own capabilities to continuously improve. Sets a positive example for others.
- Demonstrates professionalism and accountability.
- Takes initiative to identify and analyze problems; generates alternative solutions. Takes appropriate risks that lead to improved work practices.
- Demonstrates and promotes high standards for quality and productivity; focuses on results.
- Demonstrates understanding and sensitivity to compliance issues related to corporate compliance plan.

#### Job Specific Accountabilities:

- Records complete intraoral and extraoral examination findings as dictated. Gathers additional data as requested for definitive diagnosis and treatment.
- Performs chairside dental assisting for procedures, surgery, radiology and laboratory functions delegated by the Dentist
  pursuant to Missouri Dental Board rules and department policy.
- Performs expanded functions pursuant to Missouri Dental Board rules and department policy provided the appropriate training and written proof of competence in those delegated areas is complete and on file with Cabot Westside Health Center.
- Distributes and evaluates superbills for propriety and compliance with department policy. Performs procedures only as authorized by completed superbills in compliance with department policy.
- Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activitles	Outcomes/Results
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	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

CORE VALUE: Customer Focus			
CORE VALUE. Customer Pocus	 	 	 

#### **Shared Behaviors:**

- Treats patients, physicians and coworkers with courtesy and respect.
- Identifies customer expectations and works to meet and exceed them.
- Puts customers first and is responsive to customer requests.
- Maintains a high degree of ethics, integrity, and confidentiality.
- Appreciates, celebrates and values diversity.

#### Job Specific Accountabilities:

- Obtains complete patient medical histories, dental histories and patient registration data. Seats and prepares patients for procedures. Assists patients with post-operative and next visit instructions.
- Provides patient education related to oral health. Emphasizes and encourages preventive dental care.
- If bilingual, translate for dental staff and patients.
- Follows up on referrals given to our patients that have been referred to specialists.
- Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

CORE VALUE	: Learning and	Innovation
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#### Shared Behaviors:

- Learns from own and other's experiences and uses this knowledge to enhance individual/team performance.
- Recognizes needs and opportunities for self, team and entity. Uses this knowledge to seek best practices, new ideas or changes which result in higher levels of performance.
- Shows curiosity and embraces opportunities to learn.
- Seeks, encourages and promotes innovation.

#### Job Specific Accountabilities:

- Demonstrates a thorough understanding of the System's diversity initiative.
- Demonstrates ability to explore new ideas, look for trends, and propose operational changes with the goal of improving overall performance.
- Maintains professional affiliations and enhances professional development to keep pace with the trends in health care administration.
- Attends required meetings and participates in committees as requested
- Performs other duties as assigned.

#### Personal Commitments Set for Review Period:

Personal Commitments/Goals	Action/Activities	Outcomes/Results

	Outstanding	Exceeds Expectations	Achieves Expectations	Needs Improvement
Rating:				

Shared Behaviors:  Examines existing processes and prob Uses resources (people, supplies, envi Uses own time and that of others effect Is fiscally responsible and suggests co		do things better. manner.
Job Specific Accountabilities:		
with approval of the dental director of  Keeps each assigned operatory clean:  Prepares materials, organizes and sets	his/her designee. and the laboratory, organized and well sto out instruments and supplies prior to con ments, etc. according to CDC recommend	nmencing dental procedures.
Personal Commitments/Goals	Action/Activities	Outcomes/Results
Progress on Personal Commitments:		

Exceeds Expectations

Outstanding

Rating:

Achieves Expectations

Needs Improvement

CORE VALUE: Stewardship

VII: PERFORMANCE REVIEW COMMENTS:
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VIII. OVERALL PERFORMANCE RATING:
Employee does not consistently meet shared behaviors, job specific accountabilities, and/or individual goals. Employees often require supervision, redirection and/or re-instruction. Employee does not consistently complete job assignments in an accurate and timely fashion. Employee's performance/bchavior causes problems for patients/customers, the department/unit and/or for coworkers. This level of performance cannot continue and must improve.
Performance Achieves Expectations:
Employee consistently achieves the shared behaviors, job specific accountabilities, and individual goals with minimal supervision. Employee's performance consistently meets the demands placed upon his/her position. Employee reliably completes routine assignments in an accurate and timely fashion; assumes additional responsibilities when requested; assists in extra project work. Employee sustains steady and competent performance.
Performance Exceeds Expectations:
Employee consistently exceeds shared behaviors, and job specific accountabilities. Employee sets challenging individual goals and shows initiative in meeting them. Employee assumes extra responsibilities and projects often, does advance planning, anticipates problems, and initiates appropriate action. Employee exceeds requirements even on some of the most difficult and complex parts of the job. Employee's performance is recognized by others. Employee is noted by others as a reliable resource and is sought out frequently for guidance.
Performance is Outstanding:
Employee's performance is clearly recognizable as being consistently distinguished in fulfilling shared behaviors, job-specific accountabilities, and individual goals. Employee demonstrates a very high degree of expertise and serves as a model of excellence/mentor. Due to exceptional performance, this individual is called upon to resolve difficult, unusual, and critical issues. Employee adds value to the organization well beyond what is expected within the scope of his/her position.

# Section D: Program Information

Complete each section for each program your agency is applying for funding.

All Program 1 information should be entered in the left column, all Program 2 information in the middle column, and all Program 3 information in the right column.

						<b>me</b>
Harticipants Harticipants Hart each program serves:	2,263	53	23	13	332	Target Population e target population and demographics to be served by each program
P. Identify the number of participa	5,739	150	53	418	844	Targ Describe target population and d
	Jackson	Clay/Platte	Cass	Other Missouri	Kansas	

Target Population are men, women, and children (newborns to age 18) living in Jackson County, MO. arget Population are men, women, and children newborns to age 18) living in Jackson County,

Ninety percent speak only Spanish

Seventy four percent are from households with incomes at or below the federal poverty level. Twenty percent of the clients are infants to preschoolers, 16% are elementary school aged, 10% are adolescents, 28% are young adults,

Sixty-eight percent are women and children Only 13 percent have health insurance

19% are 35 - 54 years old and 7% are 55 and

29 percent receive Medicaid or Medicare 58% are uninsured with most qualifying for the Cabot discount program

The target population also includes 2,400 patients the received care at the Saint Luke's Community Service Clinics prior to the clinic closing on 7-1-09. These patients were referred to Cabot Westside Health Center for their

medical and dental care.
Recent increases in unemployment in the Kansas City area have left an increasing number of people without health and dental insurance thus accessing safety net care. The Kansas City area's jobless count soared by 17,600 from Decer

County, M.C.
Ninety percent speak only Spanish
Seventy four percent are from households with incomes at or below the federal poverty level
Seventy four percent are from households with incomes at or below the federal poverty level
Twenty percent of the clients are infants to preschoolers, 16% are elementary school aged, 10%
are adolescents, 28% are young adults, 19% are 35 – 54 years old and 7% are 55 and above.
Sixty-eight percent are women and children

Sixty-eight percent are women and children Only 13 percent have health insurance 29 percent receive Medicaid or Medicare 58% are uninsured with most qualifying for the Cabot discount program Less than 40% of Missouri employees have dental health insurance. Missouri Coalition for Oral

Health Access. "Oral health in Missouri: policy recommendations for prevention, education and access." May 2002.

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The geographic service area includes predominately Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County with 85% of the patients living in Jackson County, Mo.  The geographic service area includes predominately Jackson County with 85% of the patients for patients living in Jackson County with 85% of the patient population are from the second spatients living in Jackson County, Mo.  In geographic service area includes predominately Jackson County with 85% of the patient population are find the patient population are from the codes 64123, 64124, 64125, 64126, 64126, 64127, 64127, 64126, 64126, 64131 Other areas served include Wyandotte a Johnson Counties in Kansas and on the Missouri side Clay, Platte, and Cass counties.  The 2010 Jackson County funding request for Cabot Westside Health Center Medical Program patients in Jackson County, Mo.  The 2010 Jackson County funding request for Cabot Westside Health Center is \$20,000 there are 5,739 medical program patients in Jackson County, Mo.	Identify your specific geographic service delivery for each program.  The geographic service area includes predominately Jackson County with 85% of the patients living in Jackson County.  The geographic service area includes patients living in Jackson County.  The geographic service area includes patients living in Jackson County.  Most of the patient population are from these zip codes 64123, 64124, 64125, 64126, 64127, 64108, 64111, and 64131  Other areas served include Wyandotte and other areas served include Wyandotte and Johnson Counties in Kansas and on the Missouri side Clay, Platte, and Cass counties.  The 2010 Jackson County funding request for dical program  The 2010 Jackson County funding request for Cabot Westside Health Center is \$20,000 and dical program  The are 2,263 dental program patients living in Jackson County, MO.	rogram
findicate what measures yo	Eund Separation  stures your agency will take to ensure that funds received from Jackson County	o from Jackson County

program patients living in Jackson County, MO. medical and dental care in their own language. Each time a patient presents for services proof of Each time a patient presents for services proof entire staff that is bilingual/Spanish. Given that clinic in the Greater Kansas City area with the Spanish, they really have no other place to go Patient demographic information is reported Cabot is \$20,000 and there are 2,263 dental Department. The monthly report includes a Cabot is the only health and dental service The funds will be used for Jackson County address is recorded in their patient record. 2010 Jackson County funding request for of residency (current utility bill or housing payment/rent receipt) is required, and the 90% of the pateints at Cabot speak only summary of patients served by zip code. really have no other place to go to receive quality, to receive quality, culturally component, monthly to the Kansas City, MO Health residents/patients. patients living in Jackson County, MO. The funds culturally component, medical and dental care in Cabot is the only health and dental service clinic is \$34,000 and there are 5,739 medical program staff that is bilingual/Spanish. Given that 90% of 2010 Jackson County funding request for Cabot payment/rent receipt) is required. The patient's in the Greater Kansas City area with the entire the patients at Cabot speak only Spanish, they residental address is recorded in their patient Patient demographic information is reported Department. The monthly report includes a summary of patients served by zip code. monthly to the Kansas City, MO Health residency (current utility bill or housing will be used for Jackson County esidents/patients. Spanish. record.

	Approach & Method List the top three (3) objectives for each program	
Improved access to medical care by providing bilingual/Spanish primary health services to Jackson County residents seeking care	Improved access to dental care by providing bilingual/Spanish primary health services to Jackson County residents seeking care	
Improved health status	Improved oral health status	
3. Detail spec	Detail specific methods you will use to achieve these objectives	

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support Cabot's bilingual/Spanish dental and support of Jackson staff will serve the increasing number of	Jackson County residents Cabot will continue to seek funding to	supplement the sliding fee payment schedule offered to patient with financial needs	Changes in the clinic operating model to allow	additional urgent care visits daily		
spanish medical and increasing number	ment	the sliding fee payment schedule offered to patient with financial needs	Changes in the clinic operating model to allow	additional urgent care visits daily		

Evaluation  Describe how the success of each program will be evaluated  Indicate performance measures of statistics you will use to demonstrate the success of each program.  Improved access to medical care is measured by Improvement in oral health status is measured by Improvement is health status is measured by the increase in the number of preventative dental visits.  Improvement is health status is measured by the increase in the number of dental patients and well woman visits.  Data is collected from the practice management system. Data is collected from the practice management system to measure these objectives  Success is a 3% or greater increase in the number of dental visits.  In the data to measure these objectives success is a 3% increase or greater in the number of member of immunizations, and the number of patients visits.	Notification  How will your organization make clients. The traxpayers, and the media  aware of the generous funding received from Jackson County? (Please attach any examples).  Cabot communicates the generous funding requests bearen county in the annual report, web site.  funding requests, board meetings, donor recognition wall, and health system publications.  recognition wall, and health system publications.
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