



Jackson County Public Works
303 West Walnut Street
Independence, MO 64050

Re: Obligee: Jackson County, Missouri Purchasing Department
Project: Project No. 3228, Contract No. 24-037
Construction Services for the Buckner Tarsney Road Bridge
Replacement Over Fire Prairie Creek
Job No.: 473
Bond No.: 674215955

TO WHOM IT MAY CONCERN:

This is to advise you that Phillips Hardy, Inc. is unable to complete the above-referenced project. Phillips Hardy, Inc. hereby waives any applicable cure period or any other contractual provision that may be required under the contract prior to the County's termination of the contract.

A representative of Phillip Hardy, Inc.'s surety, Liberty Mutual Insurance Company, will be in contact with you within a short period of time to discuss this matter.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lee Hardy'.

Lee Hardy, President

cc: Jeremy Medeiros
Carol Smith

2601 Bernadette Place / Columbia, Missouri 65203 / (573) 447-8070
15290 Highway 135 / Boonville, Missouri 65233 / (660) 834-3030
4 Westowne Drive, Suite 403 / Liberty, Missouri 64068 / (816) 648-7160